

BOARD OF DIRECTORS MEETING AGENDA February 27, 2017

Thunder Valley Casino Resort – Lincoln, CA. Conference Call Information

Toll Free: 1-888-394-8197 / Participant Passcode: 937431

- I. Lunch at 12:00PM
- II. Call the meeting to order at 1:00PM
- III. Invocation
- IV. Swearing in of New Directors
- V. Past President's Comments
- VI. Action Items
 - **1.** Minute Approval December 4, 2016 P.3-12
- VII. President's Report Tracy Stansberry, PGA
 - 1. Review Action Item and Request Log P.13-14
 - 2. PGA of America Update
 - **3.** Committee Chairperson/Division Listing P.15
 - 4. Board of Directors Contact List -P.16
 - 5. Board of Directors Schedule P.17
- VIII. Vice President's Report Bill Troyanoski, PGA
 - 1. 2016 End of Year Financial Statements P.18-30
 - IX. Secretary's Report Dede Moriarty, PGA
 - 1. Membership Report P.31-35
 - 2. Membership Dashboard P.36-37
 - X. Executive Director/COO Report Chris Thomas, PGA
 - 1. Section Operations Update
 - 2. Review of 2017 ED Conference & Merchandise Show
 - 3. NCGA P.38
 - 4. CAG Update
 - 5. NCGRA Show
 - **6.** Upcoming Events –P.39
- XI. NCPGA Foundation Report Dede Moriarty, PGA
 - **1.** 2017 Update

XII. PGA of America Reports

- 1. District Director Scott Ashworth, PGA
- 2. Employment Services Carol Pence, PGA –P.40

XIII. Section Reports

1. Assistant Executive Director - Nancy Maul - P.41-42

XIV. NCPGA Chapters

- 1. Bay Area Jeff DeBenedetti, PGA
- 2. Monterey Pat Jones, PGA
- 3. North Coast Greg Henderson, PGA –P.43
- 4. North State Mike Galli, PGA
- 5. San Joaquin Jeff Palmer, PGA
- 6. Sierra Nevada Travis Alley, PGA

XV. Committees & Task Forces

- 1. Apprentices/Mentoring Ward Sutton, PGA P.44
- 2. Awards Mark Naylor, PGA
- 3. Past President's/Business Development Committee Len Dumas, PGA
- 4. Communications/Public Relations Ed Winiecki, PGA
- 5. Education Ward Sutton, PGA
- 6. Teaching Don Leone, PGA & Ward Sutton, PGA
- 7. Growth of the Game Mike Dowd, PGA
- 8. Junior Golf Bill Troyanoski, PGA
- 9. Nominations & Elections Len Dumas, PGA
- 10. Policies & Procedures Tracy Stansberry, PGA
- 11. Tournaments Shawn Kelly, PGA P.45

XVI. NCPGA Divisions

- 1. Senior Division Shawn McEntee, PGA
- 2. Assistant Apprentice Division Michael Merritt, PGA Apprentice
- 3. Women's Division Dede Moriarty, PGA & Wendy Stuart, PGA

XVII. Unfinished Business

XVIII. New Business

XIX. Adjourn



BOARD OF DIRECTORS MEETING MINUTES December 4, 2016 Lake Merced Golf Club—Daly City, Calif.

Board Present: Tracy Stansberry, Bill Troyanoski, Dede Moriarty, Gus Jones, Mike Dowd, Jessie Walker, Ward Sutton, Jim Kepler, Dennis Tuhn, Ed Winiecki, Jeff DeBenedetti, Pat Jones, Mike Galli, Jeff Palmer

Guests: Derek Sprague, Scott Ashworth

Staff Present: Chris Thomas, Carol Pence, Nancy Maul, Marshall Cusey, Ellen Lalande

- I. Meeting called to order at 2:07 PM
- II. Invocation led by Secretary Dede Moriarty
- III. Outgoing At-Large Directors and Chapter Presidents Tracy Stansberry, PGA
 - 1. Gus Jones commented that it's been his honor to serve and thanked the Board.
 - 2. Mark Naylor not present.
 - 3. Jessie Walker did not comment.
- IV. Election Results of At-Large Directors Tracy Stansberry, PGA
 - 1. 209 ballots with 592 votes were received; congratulations to the winners.¹
 - 2. Incoming Directors Shawn Kelly & Nick Bailey were not present.
 - 3. Director Walker shared that he looks forward to serving another term.
- V. Past President's Comments Derek Sprague, PGA

Past President Sprague thanked the Board for inviting him to join the Section's annual meeting and shared that The PGA of America had a good and busy year. Sprague encouraged members to share concerns (if any) to be addressed in the general membership meeting and advised that he would provide a recap of the PGA of America's annual meeting.

¹ 2017 Director-elects were sworn in at the general membership meeting.

VI. District 11 Report – Scott Ashworth, PGA

- 1. Reviewed Centennial activities and encouraged members to speak up. Advised that Board transparency and the election of Jim Richerson (formerly of Chardonnay GC) as The PGA of America's next secretary were major highlights.
- 2. The District 11 Meeting was held in Lanai, Hawaii in July. Concerns from this meeting include:
 - Financial concerns/Reporting issues The District 11 executive directors
 expressed challenges that we're experiencing due to time zone difference.
 Ashworth advised that things have improved greatly since the meeting and ED
 Thomas added that our concerns were addressed in a timely manner; we are
 now moving in the right direction.
 - Past President Sprague advised that there was a Fusion (accounting software) issue and logistics with staffing hours. He added that Rhona Aime started earlier this year and that continual feedback is requested; HQ is listening to our concerns.
 - ii. *Replacement for Darryl Bock* Scott Wellington is Sr. Director of business operations and is now in the role.
 - PP Sprague remarked that HQ is taking care to address the issue correctly, rather than rushing through the hiring process. He is hoping that Wellington will adequately meet the needs of all 41 Sections as The PGA moves from an Association to a Corporation.
 - iii. **PGA of America global expansion** Discussion for this issue is ongoing. ED Thomas will be on committee; District 11 Director Ashworth is looking forward to working toward a resolution.
 - iv. *Challenges with Section business hours* Discussion is ongoing to ensure everyone gets the same level of support as other Sections.
- 3. NCPGA Members are encouraged to ask Past President Sprague about their concerns at the general membership meeting. ED Thomas called on directors to come up with questions to get the ball rolling for Q&A and expressed appreciation for input.

VII. PGA Honorary President - Derek Sprague, PGA

(see above comments)

VIII. Action Items

1. Minute Approval – July 10, 2016

i. Motion: Director Jones

ii. Second: Director Sutton

iii. Approved – Unanimous

2. Minute Approval – October 17, 2016

i. Motion: Director Tuhn

ii. Second: Vice President Troyanoski

iii. Approved – Unanimous

3. 2016 Financial Forecast/2017 Proposed Operating Budget – Review of Financial Statements for the period ending September 30, 2016. Cash equivalents and assets are flat to 2015, putting us in a healthy position. Accounts Payable is higher and continued discussion on operations and forecast is ongoing.

Looking forward, a decision is needed on whether membership dues will increase from \$434-477 (~10%) as proposed by the finance committee. When compared to other Sections across US, we fall in middle, but when adjusted for cost of living increase, we are lower than we would normally be. The last dues increase was in 2011 (6 years ago).

- i. Motion to discuss dues increase: Director Kepler
 - 1. Director Jones asked if costs of doing business has increased and advised that the increase might make sense in this light.
 - 2. Director Tuhn pointed out that the increase in ADT funding from national may raise questions about the justification of higher dues. What will be done with the additional revenue?

- a. ED Thomas advised that while we do have more ADT money, it is not coming in as fast as we need it.
- NMaul pointed out that the biggest increase paid was at the beginning of the year and was used to hire in Player Development, netting nearly zero. Advised that we are now at 80% of the increase.
- c. ED Thomas stated that the revenue will be used for member benefits, tournaments, and marketing/communications. PGA of America has stepped up in a lot of financial areas, but can also be restrictive to some degree. A higher budget will allow the Section to take on a more active role to better our membership.
- 3. Director Walker recommended that the question be posed to the membership, with consideration for how the issue is communicated to arrive at the best solution.
- 4. Director Sutton questioned if there was a drop in membership after the last dues increase. President Stansberry advised that it did not result in much discourse.
- Director Kepler suggested including a set percentage increase for dues, relative to adjustment for inflation, citing the need for a better way to address this concern in the future by incorporating into the business plan.
 - a. VP Troyanoski shared that potential ways to structure this recommendation are in discussion, which the directors may wish to address at the next board meeting
- 6. ED Thomas advised that findings by the finance committee indicate that the biggest steady stream of finance generation for the Section is from membership dues. After further analysis of staffing and other revenue generation, this is the best option. Thomas stated that our staff size has decreased since 2004, and depending on how overall discussion goes we would evaluate a 2-pronged approach which includes a budget review and dues increase.
- 7. Director Kepler asked how the PGA Championship in 2020 will affect our Section. Past President Sprague advised that the NCPGA will get some



revenue from HQ, but there will also be increased expenses associated which will offset the inflow. Sprague advised that PGA of America is reviewing ways to help Sections with hosting events and advised that cost will have to reflect perceived value of membership/perks/hosting.

ii. Motion to approve dues increase: Director Jones

iii. Second: Secretary Moriarty

iv. Approved - Unanimous

v. Motion to discuss budget: Director Walker

- 1. Director Walker noted that the NCPGA has fewer staff members than many other sections. Do we need more and what do we need to do to make that happen?
 - a. ED Thomas advised that while we are a busy office and the workload typically shifts among the staff, we cannot bring another onboard and pay decent salary yet; but the dialogue is open for financial committee to discuss ongoing options. Thomas cited our next priority as Business Development.
- 2. Director Kepler inquired about reserve account, to which he was advised that \$280,000 is currently in the account.
- 3. ED Thomas advised that the budget has accounted for a 2% increase in pay and an increase in benefits for the staff and invited the directors to further review for additional detail.

vi. Motion to approve budget: Director Jones

vii. Second: Director Tuhn

viii. Approved - Unanimous

IX. President's Report - Tracy Stansberry

- 1. Review Action Item and Request Log
 - i. PGA Survey completion (requested by Director Jones).

- 1. We are the 8th largest section but we continuously finish 20th on the PGA Compensation Survey or elections.
- 2. Promotion to membership is ongoing.
- ii. Sort lists alphabetically to make finding listed members easier.
 - 1. Ongoing
- iii. Encourage chapter presidents to get together to increase participation/apprenticeship.
 - 1. Ongoing
- 2. There was a lot of great discussion at the PGA Annual Meeting in New York. The biggest development to come out of it is that PGA of America is very committed to the 8 Pillars, Member Benefits, Member Services, and Player Development. President Stansberry posed a question to the Board: What can we do to improve?
- 3. The Board evaluation for Executive Director Chris Thomas has been completed.

 President Stansberry remarked that Thomas has done a great job turning the Section around from 12 years ago when we were "broke and overstaffed."
- **4.** 2017 Board of Director Schedule: Please take home for next year. Director Galli has offered North Ridge to host the 2017 NCPGA Annual Meeting and President Stansberry is interested in hosting an event at Sequoyah on Feb. 27th. Stansberry requested that if anyone knows a facility that would like to host, please advise the Board.
- 5. Additional Discussion
 - i. Congratulations to PGA Junior League Golf Team California, who won the national championship this year.
 - ii. Director Galli inquired whether the Six Chapter Challenge is currently on the schedule for 2017. President Stansberry advised we will probably do the same day as semi-annual meeting. Director Jones advised Gray's Crossing has typically hosted, but would like to tee off earlier if possible.
- 6. Report concluded; no further questions.

X. Vice President's Report - Bill Troyanoski

- 1. Welcome to Past President Sprague and District 11 Director Ashworth.
 - i. PGA of America Annual Meeting: was run very well and addressed business and service to membership throughout the week, along with progress through consistent application of PGA of America's strategic plan.
 - ii. Disappointed in the level of engagement of the membership (as evidenced in low voter turnout). Consider ways of promoting to membership to inspire activity in the Section.
- 2. Report provided as Action Item #3.

XI. Secretary's Report – Dede Moriarty

- Opening Remarks: Thought was interesting election process where you got to meet candidates and kept in touch all year. Felt that she was able to really get to know candidates and feel comfortable making decision when time comes.
- 2. Membership Report (As of November 18, 2016)

i. Total Membership: 1,107

ii. Total Members: 902

1. Inactive: 33

2. Class F: 13

3. Total Apprentices: 205

4. Suspended Apprentices: 50

5. New Facilities since 01/01/2016: 4

6. New Apprentices since 01/01/2016: 38

7. New Members since 01/01/2016: 23

8. Transfers into Section: 45

- 3. Not much has changed from last meeting. Personal thanks to Ward who calls every single suspended apprentice.
- 4. Report concluded; no questions.

XII. Executive Director/COO Report - Chris Thomas

- 1. Opening Remarks: Thank you to President Stansberry for bag tags and backpacks.
- 2. Reviewed Annual Meeting and Special Awards Ceremony Itinerary: Mark Naylor will not be attending due to family emergency. Tomorrow morning is early call to staff. Check in starts at 7:30 and meeting starts at 9:00AM. Reports will all be in writing and handed out to membership.
- 3. Provided brief overview of 2016 and preview of 2017: Board approved strategic plan for next five years. Mirrored national plan with two pillars. Business operation areas have been listed in chart (refer to NCPGA Operations Chart). There are currently 41 lines of business—up from 22 in 2004.
- 4. Current Events & Holiday Schedule: The Section office will be closed December 23, 2016-January 2, 2017 in observance of the holidays. Staff will periodically check email for emergencies. The Player & Teacher Development Forum will be held Jan 9-10, 2017; and the NCPGA Pro-Series 2 will be January 30, 2017.
- 5. Master Calendar: Went out last month soliciting Pro-Am scheduling. In 2004 we had 40 or so Pro-Ams, and now we are low 20s. Pro-Ams are very important to our profession in that they keep the PGA Professional in front of amateurs. PGA Professionals need to have stronger presence and participation to drive the game.
 - Director Kepler advised that there have been changes in price structure as opposed to clubs hosting fees, which he believes has impacted participation.
 Overall, hosting a pro-am is part of promoting one's golf course and there is a benefit to hosting beyond the fee revenue.
 - ii. ED Thomas advised that participation is a focus. We have signed a 5-year contract with the NCGA to continue the cup matches. In 2017, we will be hosting and are looking for a site. CordeValle was being evaluated, but we are unsure whether their price point will hit our budget. Thomas encouraged board to advise if they know of a facility that might like to host.

6. Report concluded; NMaul encouraged board to engage with new sponsors—18Birdies, Discover, Cobra Puma, and CIG—and expressed appreciation for everything we can do to support our partners.

XIII. Other Reports

- President Stansberry advised that the Foundation, District 11, Employment Services, Additional Staff, Chapters, Division & Committee Reports are currently being submitted for publication in the 2016 NCPGA Annual Review magazine. ED Thomas advised that the magazine is currently being produced and will be distributed early 2017.
- 2. CPence passed out an additional copy of the Employment Report.

XIV. Unfinished Business: None

XV. New Business

- Director Jones reminded the Board that we have significant events on horizon, including the PGA Chamopionship, and inquired as to whether we have begun the planning process for the event.
 - i. ED Thomas informed that the initial discussions have started with Dan Dillon, who will serve as the PGA Ambassador and is very involved in planning the event. Thomas shared that Dillon attended the 2016 Ryder Cup to see how it was run, and confirmed that the primary focus will be on corporate and community support.
 - ii. Secretary Moriarty confirmed that after speaking with Dillon, additional volunteers are needed for the event.
 - iii. Thomas observed that the last PGA Championship in our Section was 1970s.
- 2. Director Walker extended his thanks to Suzy Schneider and Bob Epperly for their efforts in building and maintaining the PGA HOPE program. Walker noted that at the start of the program in the Northern California Section, there were 3 participants which has now grown to 37. Walker would like to pass on appreciation for all the work Suzy and Bob have put into the program.
 - i. Secretary Moriarty added that next week is Presidio's final week of their current session, and has been informed by the VA that this is our most successful



program ever, with people traveling from Sonoma and Petaluma, and Director Walker confirmed that the VA hospital in Martinez is now bussing in participants.

- ii. President Stansberry expressed appreciation for Mr. and Mrs. Steinbaugh, who supplied funds to support the program and purchase an ADA golf cart.
- iii. Secretary Moriarty confirmed that PGA HOPE Northern California will become the "face" of the NCPGA Foundation in 2017.
- 3. Final Comments: ED Thomas encouraged board members to check into hotels or go sightseeing until cocktails begin at 5:00PM. Director Kepler noted that the sport is getting better every year. He has heard stories with Arnold Palmer's passing of how PGA Professionals have changed lives and extended his gratitude for everything the section and board members do to better the game.

XVI. Adjourn

1. Motion: Director Jones

2. Second: Director Kepler

3. Adjourned 3:31PM

2/23/2017

NCPGA Board Meeting Voted Action Item Log

Meeting Date	Action				
		Motion by	2nd by	Vote	Notes
3/20/2015	Tournament R&R Change: 2.Section V. TOURNAMENT CONTESTANT ELIGIBILTY:No Current Language. Proposed change: Add Life Member-Retired (LMR) to Tournament Contestant Eligibility.	ВОД	вор	Unanimous	Approved via email vote 3/25/15
3/20/2015	Tournament R&R Change: 3.Section VIII. PLAYER OF THE YEAR. No Current Language. Proposed change: D.If a Designated Section 18 hole Tournament that is a point event is reduced to 9 holes because of inclement weather or unforeseen circumstances, the purse will be pro-rated and awarded but no POY points will be awarded.	ВОБ	80D	Unanimous	Approved via email vote 3/25/15
3/20/2015	Tournament R&R Change: Section IX. SECTION CHAMPIONSHIPS. Current: B. Match Play Championship. 1.The qualifying round will be 18 holes and is a point event. Proposed change: B.Match Play Championship 1.The qualifying round will be 18 holes and a point event. In the event of inclement weather, when completing 18 holes is not possible, if 9 holes are completed by all players, those 9 hole scores would be used as the Match Play qualifying spots pro-rated from each side (depending on size of each 9 hole field). In the event the Match Play qualifier is cancelled entirely or cannot be completed because of inclement weather, the qualifying round will be scheduled for the first day of Match Play, and the qualifying field will be reduced from 64 to 32 players.	ВОБ	ВОР	Unanimous	Approved via email vote 3/25/15
4/20/2015		Jones	Tuhn	Unanimous	
4/20/2015	Language change on NCPGA Senior Tournament Rules & Regulations - Section 15 - Sr-Jr Championship: Current B. Eligibility: NCPGA Members and Senior NCPGA Division members who meet all eligibility requirements and are not in one of the following classifications of membership: A-3, F, Inactive or Apprentice. Junior partners must be forty-nine (49) years or less during the duration of the tournament. Proposed change: B. Eligibility for this event is limited to NCPGA Senior Members and Apprentices who meet all eligibility requirements listed in the Rules and Regulations and are not in one of the following classifications of membership: A3, F or Inactive. Junior partners must be forty-nine (49) years or less during the duration of the tournament.		Winiecki	Unanimous	
4/20/2015	Grant \$1500 to North State Chapter - \$1500 request per ADP Funding to follow the Finance Committee Direction. Dumas		Tuhn	Unanimous	
6/28/2015	April 20, 2015	Brace	Kepler	Ilhanimous	
6/28/2015			Thun	Unanimous	
12/6/2015		Sutton	Jones	Unanimous	
12/6/2015		Dumas /	Acclimation	Unanimous	
12/6/2015	1	Dumas	Acclimation	Unanimous	
12/6/2015	- Nominees for Secretary: Dede Moriarty, Dennis Tuhn and Ed Winiecki. MORIARTY ELECTED A CLOSE BALLOT COUNT	ot		1st Round Ballot	
12/6/2015	Motion to adjourn	Kepler	Naylor	Unanimous	
12/10/2015	SECRETARY ELECTION: New vote due to ballot mis-count: Moriarty wins election as Secretary.	2nd Ballot		2nd Ballot	Approved via email vote 12/10/15
2/22/2016	Minute Approval - December 6, 2015	Jones	Wilcox	S	
2/22/2016	Strategic Plan - April 20, 2016	Sanol	Dat Jones		
2/22/2016	om \$3,900 to \$5,000 in 2016	S	D.Brace	Unanimous	Discussion None
2/22/2016	Motion to approve \$500 grant to NCC		Christon		
		Derry	Dumas	Unanimous	
10/17/2016	Match Play Championship		Wollow	Unallimous	
			Sutton	Unanimous	
			Troyanoski	Unanimous	
12/4/2016		Jones	Moriarty	Unanimous	
	World to approve -2017 Operating Budget	Jones	Tuhn	Unanimous	
					(=)

Revised 2/24/2017

NCPGA Board Meeting Request Log

Date	Board Request	Request By	Responsible Party	Due Date	Status	Notes
2/8/15	Chapter Structure Outline - Committees, Board Members, etc for consistency throughout the Section	Hughes	Board/Staff	2015	COMPLETE	Presented at June 28, 2015 Board Meeting
2/8/15	6 Chapter Challenge Resurrection - held before Semi-Annual Meeting	Naylor	Tournament Committee	2015	COMPLETE	Scheduled for June 27, 2015 @ Gray's Crossing
4/20/15	Working on New member orientation program, come out at Semi-Annual Meeting – review expectations and how governance actually works. Build engagement.	Troyanoski	Board/Staff	2015	COMPLETE	Scheduled for June 28, 2015 @ Eldorado in Reno, NV
4/20/15	PGA Compensation Survey to be discussed at future meetings to determine low participation.	Pence	Board/Staff	2015	COMPLETE	To be addressed under Employment Report @ June 28, 2015 Board Meeting
10/19/15	Offer Mentorship assistance to suspended Apprentices at Chardonnay.	Troyanoski	Sutton/App Mtr Comm	2015	COMPLETE	Contact high rank Class A to inquire/offer assistance
10/19/15	New Facility report listed facilities that are not new. Find out why.	Troyanoski	Staff	2015	COMPLETE	Review list to find out why listed, or if listed by error.
12/6/15	Sections	Jones	Board/Staff	2016	The second secon	promote participation to membership
2/22/16		Moriarty	Staff	2016	Zini .	on going
2/22/16	Chapter Presidents are presented with challenge to get together before the Semi-Annual Meeting to discuss best practices that may work for other chapters.	Stansberry	Chapter/Presidents	2016		on going
12/4/16	Encourage Chapter Presidents to get together to increase participation and apprenticeship	Stansberry	Chapter/Presidents	2017		on going





2017 NCPGA COMMITTEES, TASK FORCES & DIVISIONS

Committees	Chair (s)	Facility/Business	Phone
Appropriate Mantagin -)		
Apprentice Mentoring	Ward Sutton, PGA	Hidden Valley CC	(775) 857-4742
Awards	Mark Naylor, PGA	Crow Canyon CC	(925) 735-7105
		-	
Communications & Public Relations	Ed Winiecki, PGA	San Jose Country Club	(408) 258-4901
Education/Topphing Took Force	Don Leone, PGA	Coyote Creek Golf Club	(408) 778-2770
Education/Teaching Task Force	Ward Sutton, PGA	Hidden Valley CC	(775) 857-4742
Finance	Bill Troyanoski, PGA	Half Moon Bay Golf Links	(650) 712-2220
Player Development	Mike Dowd, PGA	Oakdale Golf & Country Club	(209) 847-2924
Junior Golf	Bill Troyanoski, PGA	Half Moon Bay Golf Links	(650) 712-2220
Nominations & Elections	Len Dumas, PGA	Contra Costa Country, Club	(025) 700 7425
Nominations & Elections	Len Dunas, FGA	Contra Costa Country Club	(925) 798-7135
Past President's/Business Development	Len Dumas, PGA	Contra Costa Country Club	(925) 798-7135
Tournaments	Stuart Smith , PGA	Somersett Golf & Country Club	(775) 787-1800
Task Forces	Chair	Business	Phone
		Presidio Golf Course/Lake	FIIOILE
Bylaws	Dede Moriarty, PGA	Merced Golf Club	(650) 219-2267
Policies/Procedures	Tracy Stansberry, PGA	Sequoyah Country Club	(510) 632-4069
Philippe			
Divisions	Representative	Business	Phone
Assistant Apprentice Division	Michael Merritt, PGA	Maine Wiete County Cl. I	(540) 227 -225
Assistant Applentice DIVISION	Apprentice	Mira Vista Country Club	(510) 237-7045
Senior Division	Shawn McEntee	Chardonnay Golf Club	(707) 257-8950
		Presidio Golf Course/Lake	
Women's Division	Dede Moriarty, PGA	Merced Golf Club	(650) 219-2267

2017 NCPGA Board of Directors Contact Information (REV 2/22/2017)

	Title	Facility	Contact Numbers	Email
Tracy Stansberry (Linda)	President			crnaii
510 Summer Lane Richmond, CA 94806	President	Sequoyah Country Club	W: (510) 632-4069 HM: (510) 669-9218 Cell: (408) 821-2542	tracystansberrypga@gmail.com
Bill Troyanoski (Merlyn) 540 Alsace Loraine Ave Half Moon Bay, CA 94019-1860	Vice President	Half Moon Bay Golf Links	W: (650) 712-2220 Cell: (650) 208-4269	btroyanoski@hmbgolflinks.com
Demetria Moriarty (Mike) 2665 34 th Avenue San Francisco, CA 94116	Secretary	Presidio Golf Course	Cell: (650) 219-2267	pgadede@yahoo.com
Len Dumas (Catherine) 801 Golf Club Road Pleasant Hill, CA 94523	Honorary President	Contra Costa Country Club	W: (925) 798-7135 x 101 HM: (707) 745-8161 Cell: (707) 718-3687	len@contracostacc.org
Scott Ashworth PO Box 630310 Lanai City, HI 96763-0310	District 11 Director (Aloha)	The Challenge at Manele	W: (808) 565-2222 HM: (808) 639-6394 Cell: (808) 639-6394	scott.ashworth@fourseasons.com
Chris Thomas (Selena) 411 Davis Street, #103 Vacaville, CA 95688	Executive Director / C.O.O.	NCPGA Section Office	W: (707) 449-4742 HM: (530) 756-1449 Cell: (707) 888-8683	csthomas@pgahq.com
Mike Dowd (Julieanne) 4503 Tapestry Way Turlock, CA 95382-7480 Jessie Walker	Director	Oakdale Golf & Country Club	W: (209) 847-2924 HM: (209) 668-0312 Cell: (209) 872-1622	mdowd@oakdalegcc.org
5601 Meridian Rd. Vacaville, CA. 95687	Director	Travis AFB/Cypress Lakes Golf Course	W: (707) 424-5797 HM: (707) 676-5366	jessiewalker@pga.com
Nick Bailey 175 Estates Dr. Chico, CA. 95928	Director	Butte Creek Country Club	W: (530)343-8292 Cell: (408)590-5866	nbailey@buttecreekcountryclub.com
Shawn Kelly 2020 Golf Course Rd. Auburn, CA. 95602	Director	The Ridge Golf Course	W: (530)888-7888 Cell:(916)-296-9986	skelly@ridgegc.com
Ward Sutton 1425 Hogadon Way Reno, NV 89523	Director	Hidden Valley Country Club	W: (775) 857-4742 x 137 Cell: (775) 636-4388	wards@hvccreno.com
Jim Kepler (Julie) 681 St Andrews Drive Dayton, NV 89403	Director	Eagle Valley Golf Course	W: (775) 887-2380 Cell: (775) 230-9691	jk@eaglevalleygolf.com
Dennis Tuhn (Katherine) 647 Zircon Way Livermore, CA 94550-5151	Director	San Jose Municipal Golf Course	W:408-441-4653 Cell: 925-819-0301	dtuhn@sjmuni.com
Paul Wilcox 120 Fawn Pl. Danville, CA 94526	Director	Canyon Lakes Golf Course & Brewery	W: (925) 831-8966	wilcoxpga@aol.com
Ed Winiecki (Cecily) 475 San Juan Grade Road Salinas, CA 93906	Director	San Jose Country Club	W:(408)258-4901 Cell: (951) 595-2162	ewiniecki@kempersports.com
Dan Brace (Diana) 901 H Street #500 Sacramento, CA 95814	Independent Director	NCPGA Attorney	W: (916) 552-6660 HM: (916) 992-0298	dbrace@bracelaw.com
Jeff DeBenedetti 917 Club House Dr. Livermore, CA 94551	Bay Area Chapter President	Las Positas Golf Course	W: (925) 455-7820 HM: (209) 832-9116	jeff@laspositasgolfcourse.com
Pat Jones 17209 McGuffie Rd. Salinas, CA. 93907	Monterey Bay Area Chapter President	Bayonet & Black Horse Golf Courses	W: (831) 899-7271 HM: (415)673-7326 Cell: (415) 672- 5112	pjones@bayonetblackhorse.com
Mike Galli 11134 Concord River Ct. Rancho Cordova, CA 95670	North State Chapter President	North Ridge Country Club	W: (916) 967-5716 Cell: (916) 812-0550	mike@northridgegolf.com
Greg Henderson P.O.Box 4205 Arcata, CA.95518	North Coast Chapter President	Baywood Golf & Country Club	W: (707) 822-3688 Cell: (707) 496-0629	greg@baywoodgcc.comt
Jeff Palmer 818 Live Oak Way Lodi, CA 95242	San Joaquin Chapter President	The Reserve at Spanos Park	W: (209) 477-4653 HM: (209) 367-5609 Cell : (209) 712-7548	jeff@palmergolfschools.com
Travis Alley P.O.Box 1787 Truckee, CA. 96160	Sierra Nevada Chapter Representative	Golf Club @ Gray's Crossing	W: (530)550-5800 Cell: (530) 448-1092	talley@tahoemountainclub.com
Carol Pence	Employment Consultant		Cell: (510)706-1583	cpence@pgahq.com

(16)



2017 NCPGA Board of Directors Meeting Schedule

Meeting #	Date	Туре	Time	Location
1	Monday, February 27, 2017	New BOD Orientation Board of Directors's Meeting	11:00 AM 12:00 PM	Thunder Valley Casino/Resort (Lincoln, CA)
2	Monday, April 24, 2017	Board of Directors Meeting	12:00 PM	Top Golf (Roseville, CA)
æ	Sunday, July 9, 2017	Board of Directors Meeting Semi-Annual Meeting	12:00 PM 5:00 PM	Eldorado Hotel Casino Reno (Reno, NV)
4	Monday, October 23, 2017	Board of Directors Meeting	12:00 PM	Contra Costa Country Club (Pleasant Hill, CA)
2	Sunday, December 3, 2017	Board of Directors Meeting Special Awards Ceremony	3:00 PM 5:00 PM	North Ridge Country Club (Fair Oaks, CA)
9	Monday, December 4, 2017	Annual Meeting	9:00 AM	North Ridge Country Club (Fair Oaks, CA)





February 27, 2017

To: NCPGA Board of Directors

From: Bill Troyanoski, Vice President

Chris Thomas, Executive Director and COO

cc: Debra Beckers, PGAHQ

Re: Financial Statements Year Ending December 31, 2016

Attached you will find the detailed financial statements for the year ending December 31, 2016. These reports are created by PGAHQ and are provided for your review.

Balance Sheet (page 1): The Section finished the year in a strong financial position with \$412,406 in total liabilities and net assets. This is slightly down from year prior by the amount of \$18,073. The Loan Receivable (Section Reserves) has increased by \$5,840 and is the result of more money being invested than year prior.

Section Only Activities (page 2): As reported on December 4, 2016, the Section only activities were projected to fall short of budget in the amount of \$26,933 less depreciation. The actual shortfall for Section activities was \$20,886 for a positive difference of \$6,047.

Chapters and Divisions (page 2): experienced a decrease of \$1,720 in net assets. However, when looking at the year end balances on page 9 with the exception of the Women's and Assistant's Divisions all entities are cash positive. The Women's and Assistant's Divisions will return to a positive balance during the fiscal year 2017.

Please take a moment to review the supporting schedules to become familiar with the nature of account balances.





FINANCIAL STATEMENTS

Years Ended
December 31, 2016 and 2015

Northern California Section of The PGA Index As of December 31, 2016 and 2015

Combined Financial Statements

Statements of Financial Position	1
Statements of Activities	2
Statements of Cash Flows	3
Notes to Combined Financial Statements	4-10



Northern California Section of The PGA Combined Statements of Financial Position December 31, 2016 and 2015

<u>Assets</u>	2016	2015
Current assets:		
Cash and cash equivalents	\$ 28,565	\$ 68,217
Loan receivable	280,682	274,842
Accounts receivable	40,055	39,450
Prepaid expenses	20,298	1,579
Deposits	9,500	3,800
Total assets	379,100	 387,888
Property and equipment, net	33,306	42,591
Total assets	\$ 412,406	\$ 430,479
<u>Liabilities and Net Assets</u>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 110,285	\$ 69,984
Current portion of deferred revenues	321,048	 342,705
Total current liabilities	431,333	412,689
Total liabilities	431,333	412,689
Total net assets	(18,927)	17,790
Total liabilities and net assets	\$ 412,406	\$ 430,479

The accompanying notes are an integral part of these financial statements.

Unaudited

Northern California Section of the PGA Combined Statements of Activities Years Ended December 31, 2016 and 2015

		2016					2015	
		-		Profit				 Profit
Section Activities	Revenue	Expense		(Loss)	Revenue	<u>E</u>	xpense	(Loss)
Tournaments	643,230	647,438	\$	(4,208)	\$ 639,860	\$	643,631	\$ (3,771)
Membership	530,037	196,146		333,891	518,009		180,005	338,004
Growth of Game	50,861	50,861		-	42,409		42,409	-
Player Development	36,101	90,982		(54,881)	31,600		80,209	(48,609)
Marketing	20,400	145,954		(125,554)	5,140		124,271	(119,131)
Communications	5,400	15,407		(10,007)	2,900		20,701	(17,801)
Allied Association	465	6,592		(6,127)	90		6,214	(6,124)
Section meetings	-	18,404		(18,404)	-		26,033	(26,033)
General & administration	220,454	356,049		(135,596)	183,531		332,964	(149,433)
Total section activities	1,506,948	1,527,833		(20,886)	1,423,539	1	,456,437	(32,898)
Division and Chapter Activities								
Seniors Division	63,730	64,887		(1,157)	93,335		93,614	(279)
Assistants Division	41,316	46,742		(5,426)	40,170		41,124	(954)
Monterey Chapter	30,075	30,227		(152)	30,205		34,214	(4,009)
Sierra Nevada Chapter	29,583	26,187		3,396	22,606		21,709	897
Bay Area Chapter	17,950	19,391		(1,441)	8,295		9,148	(853)
Womens Division	8,655	9,212		(557)	4,580		4,527	53
San Joaquin Chapter	4,960	4,498		462	11,800		11,472	328
North State Chapter	4,825	4,539		286	2,410		734	1,676
North Coast Chapter	4,575	1,706		2,869	4,920		3,449	1,471
Total division and chapter activities	205,669	207,389	_	(1,720)	218,321		219,991	(1,670)
Decrease in net assets from operations	\$ 1,712,617	\$ 1,735,222	\$	(22,606)	\$ 1,641,860	\$ 1,	676,428	\$ (34,568)
Depreciation		14,112		(14,112)	-		16,118	(16,118)
Decrease in unrestricted net assets	\$ 1,712,617	\$ 1,749,334	\$	(36,718)	\$ 1,641,860	\$ 1,	692,546	\$ (50,686)

Northern California Section of The PGA Combined Statements of Cash Flows Years Ended December 31, 2016 and 2015

Cash flows from operating activities	2016	2015
Decrease in unrestricted net assets	\$ (36,718)	\$ (50,686)
Adjustments to reconcile unrestricted net assets		
to net cash provided by operating activities		
Depreciation	14,112	16,118
Change in net assets		
(Increase) decrease in accounts receivable	(605)	5,795
(Increase) decrease in prepaid expenses	(18,719)	3,144
(Increase) decrease in deposits	(5,700)	907
Increase in accounts payable	40,301	25,930
(Decrease) increase in deferred revenues	(21,657)	24,096
Net cash (used in) provided by operating activities	 (28,987)	25,305
Cash flows from investing activities		
Additions to property and equipment, net	(4,825)	(24,041)
(Increase) decrease in loan receivable	(5,840)	16,346
Net cash used in investing activities	(10,665)	(7,695)
Cash flows from financing activities		4
Repayment of long term debt	 	 (3,439)
Net (decrease) increase in cash and cash equivalents	(39,652)	14,171
Cash and cash equivalents		
Beginning of year	68,217	54,046
December 31, 2016 and 2015	\$ 28,565	\$ 68,217
Supplemental Disclosure of Cash Flow Information		
Interest paid	\$ -	\$ 53

1. Significant Accounting Policies

Principles of Consolidation

The combined financial statements include the financial statements of the Northern California Section of The PGA, ("The Northern California Section", a 501(c)(6), non-profit, tax-exempt organization), and its chapters (San Joaquin Chapter, North State Chapter, Sierra Nevada Chapter, North Coast Chapter, Monterey Chapter, and Bay Area Chapter), Assistants Division, Women's Division, and Seniors Division. All significant intercompany balances and transactions have been eliminated.

The Northern California Section operates membership programs through its Divisions and Chapters. A division and a chapter are regional groups of members. Divisions consist of the Assistants Division, Women's Division and the Seniors Division. Chapters consist of Northern State Chapter, Sierra Nevada Chapter, North Coast Chapter, Bay Area Chapter, Monterey Chapter and San Joaquin Chapter. Some volunteers assist the divisions and chapters under the direction of the Northern California Section.

Affiliated Party

The Northern California Section is chartered by The PGA of America. Under The PGA of America's constitution, all members of The PGA of America must belong to both the National Association and the local Section. The PGA of America is a separate 501(c)(6) organization. The PGA's governance system is designed so that the 41 sections, including the Northern California Section, select the Board of Directors for the National Association.

Revenue Recognition

Revenue from tournaments is recognized when the event takes place. Revenue from member dues is recognized ratably during the year to which it relates. Revenue from all other activities is recognized at the time goods or services are provided.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation. Depreciation of property and equipment is determined on a straight-line basis over the estimated useful lives of the assets are as follows:

Furniture and fixtures	3 - 7 years
Automobiles	5 years
Computer hardware	5 years
Leasehold/Building Improvements	7 years
Equipment	3 years
Computer software	3 vears

Unaudited

Deferred Revenue and Prepaid Expenses

Revenue received in advance of an event is deferred until such time as the event takes place. Costs incurred relating to such events are similarly recorded as prepaid expenses and later recognized with the related revenues.

Income Taxes

The Northern California Section of the PGA is exempt from federal and state income tax for activities related to its respective tax-exempt purposes. Provision for unrelated business income tax, when applicable, is made for activities unrelated to the stated tax-exempt purposes of the entities.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. Section Loan Program

The Section has loaned funds to The PGA of America on a short-term basis. Interest on this loan accrues at a fixed rate that is adjusted quarterly by The PGA of America. The loan can be called in whole or in part by the Section on the first day of each calendar quarter. At December 31, 2016 and 2015, the Section's outstanding receivable under this loan totaled \$280,682 and \$274,842, respectively.

3. Accounts Receivable

Accounts receivable consist of the following:

	2016	_	2015
Sponsorship and advertising	\$ 22,750	\$	17,950
PGA Annual meeting reimbursement	11,001		72
Foundation expenses	2,979		11,923
PAT	1,240		: <u>-</u> -
Reimbursements	1,063		7,515
Executive Director conference reimb	935		-
Entry fees	735		490
DCP13	647		
Player Development reimb	584		-
Sanction fee income	72		1,500
Private Spring Waters/JTC Welcome Kit	(1,879)		~
Total	\$ 40,055	\$	39,450

4. Prepaid Expense

Prepaid expenses consist of following:

	2016	2015
Employee insurance	8,704	604
Meeting costs	8,114	-1
Travel expenses	1,679	975
Subscription	383	_
Officer costs	370	-
Continuing eduation	350	3=
Food & Beverage	250	_
Storage	193	
Awards & trophies	119	2
Equipment rental	78	·
Office supplies	30	-
Postage expense	15	-
Uniform Expense	13	<u> </u>
Total	\$ 20,298	\$ 1,579

5. Deposits

Deposits consist of the following:

	 2016	2015
Edcation Seminar 1	\$ 8,500	\$ 2,500
Cal State Club	1,000	1,000
Reno Tahoe Open	 -	300
Total	\$ 9,500	\$ 3,800

6. Property and Equipment

Property and equipment consists of the following:

	2016		2015	
Automobile	\$	79,349	\$	79,349
Computer hardware		22,989		18,164
Computer software		1,499		1,499
Furniture and fixtures		5,895		5,895
Equipment		6,567		6,567
Leasehold/Building Improvements		4,562		4,562
		120,861		116,036
Less: Accumulated depreciation		(87 <i>,</i> 555)		(73,445)
	\$	33,306	\$	42,591

Depreciation expense related to these assets for the years ended December 31, 2016 and 2015 was \$14,112 and \$16,118 respectively.

7. Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consist of the following:

2016		2015	
\$	52,671	\$	47,226
	36,385		7,777
	10,385		-
	9,257		12,953
	907		1,348
	680		680
\$	110,285	\$	69,984
	\$	\$ 52,671 36,385 10,385 9,257 907 680	\$ 52,671 \$ 36,385 10,385 9,257 907 680

8. Deferred Revenue

Deferred revenue consists of the following:

	2016		2015	
Membership dues	\$	189,110	\$	193,442
ADP funding		82,218		78,528
Sponsorship		35,500		34,500
Registration		11,620		34,315
Sanction fees		1,690		14
Entry fees		910		1,920
Total	\$	321,048	\$	342,705

9. (Due To) /Due From

The Northern California Section financial statements include financial results for the Northern California Section, Assistants Division, Seniors Division, North State Chapter, San Joaquin Chapter, Sierra Nevada Chapter, North Coast Chapter, Monterey Chapter and Bay Area Chapter. For accounting purposes, the Divisions and Chapters are in separate funds within the Northern California Section books. In consolidation, these fund balances are eliminated. At December 31, 2016 and 2015, the fund balances are as follows:

	2016		2015	
Sierra Nevada Chapter	\$	14,192	\$	10,738
Seniors Division		8,310		7,604
San Joaquin Chapter		5,167		4,705
Bay Area Chapter		4,536		5,977
North State Chapter		3,410		3,124
North Coast Chapter		2,443		(426)
Monterey Chapter		701		3,098
Womens Division		(863)		(385)
Assistants Division		(1,776)		3,650
Total	\$	36,120	\$	38,085

10. Related Party Transactions

The PGA of America provides monetary and non-monetary support for the Section. The non-monetary items include the following: the section loan program, the section insurance program, collection of member dues, accounting services, communication and national sponsorships. The Section received direct monetary support from The PGA of America as follows:

	2016	<u> </u>	2	2015
ADP funding	\$ 16	0,746	\$	153,528
National Car Rental sponsorship	2	1,000		15,000
PGA Professional Champ sponsorship	1	9,887		16,875
PGA Tour sponsorship	19	9,520		24,650
Web.com sponsorship	19	9,520		12,596
Junior League	13	2,900		12,100
PGA Annual Meeting	1:	1,001		6,078
Omega	10	0,000		10,000
Senior PNC Championship	(5,286		-
Royalties	6	5,076		7,257
Ryder Cup royalities	Ē	5,000		5,000
Executive Director Car program	4	,500		4,500
PGA National Resort	3	3,278		3,182
Players Development reimbursement	2	2,653		-
Jani King sponsorship	2	,500		-
Regional Meeting	2	,262		-
Executive Director conference	1	,519		1,842
Committee meeting reimbursement		765		
Technology reimbursement		451		3,000
PGA/National Car Assistant Champ sponsorship		-		2,650
Total	\$ 309	,864	\$	278,258



MEMBERSHIP REPORT (as of 02/15/2017)

• Total Membership: 1125

• Total Members: 912

o Total Inactive: 34

o Total F: 11

• Total Apprentices: 213

o Suspended Apprentices: 54

• New Facilities since 11/18/16: 1

• New Apprentices since 11/18/16: 14

• New Members since 11/18/16: 9

• Transfers into Section since 11/18/16: 10

=	
Total IN: 34	
First Name	Last Name
Rick	Moreno
Robert	Haney
Donald	Randall
Mark	Fielding
Steve	Porter
Kristy	Park
Daniel	Gall
Stanley	Bean
Todd	Fischer
Gary	Xavier
Henry	Weverka
Wendy	Stuart
David	Milligan
Brian	Neely
Roger	Clark
Bob	Peterson
Daniel	Herek
Tim	Pometta-Horn
Sue	Fiscoe
Robert	Lunn
Ryan	Wiezycki
Jeff	Bushnell
Jeffrey	Earl
Shawn	Mason
Lance	Johnson



David	Rowe
Cathy	Johnson
Shawn	Clark
Brannigan	McNulty
Gregory	Raleigh
Leo	Vath `
Timothy	McKeever
Anthony	Koch
Eric	Navarro

Total F: 11	
First Name	Last Name
Thomas	Barrios
Timothy	Coles
Henry	Coxe
Cory	Daniels
Douglas	Flynn
Doug	Levy
David	Schacht
Krystal	Shearer-Kelly
Bryan	Springer
Chris	Stein
David	Temple

Total Suspended AP: 54					
First Name	Last Name	Clas	Employer Name	Work Phone	
		s		Number	
Delfino	Alvarez-Vazquez	B-8	Discovery Bay Country Club	(209) 598-9496	
Zachariah	Amero	B-8	Menlo Country Club	(650) 366-9910	
Clark	Bentz	B-1	Rancho Del Rey Golf Club	(209) 358-7131	
Blake	Bertrand	B-8	Diablo Country Club	(925) 837-4221	
Gregory	Bokenkamp	B-8	Sierra Star Golf Club	(760) 924-2200	
Zachary	Brode	B-8	Peninsula Golf & Country Club	(650) 638-2239	
Joseph	Calhoun	B-8	Almaden Golf & Country Club	(408) 964-0956	
Calvin	Carpenter	B-8	Haggin Oaks Golf Complex	(916) 481-4653	
Ryan	Clauzel	B-8	TPC Harding Park	(415) 664-4690	
Lee	Clothier	B-8	North Ridge Country Club	(916) 967-5716	
Patrick	Davis	B-8	The Course at Wente Vineyards	(925) 456-2475	
Peter	Dooley	B-6	GolfTEC - San Jose	(408) 243-4653	
Shane	Frank	B-8	Bailey Creek Golf Course	(530) 259-4653	



Manuel	Freitas	B-4	San Juan Oaks Golf Club	(831) 636-6115
Chad	Fribley	B-8	Chardonnay Golf Club	(707) 257-1900
Brooke	Green	B-8	Serrano Country Club	(916) 933-5716
Marc	Halverson	B-8	Dayton Valley Golf & CC	(775) 246-7888
Adam	Heggen	B-8	Lake Tahoe Golf Course	(530) 577-0788
Jeffrey	Hill	B-8	Eagle Springs G & CC	(559) 325-8900
Andrew	Но	B-8	Stanford Golf Course	(650) 724-0944
Jeff	Hwang	B-8	Red Hawk Golf and Resort	(775) 626-6000
Jay	Jilot	B-6	GolfTEC-Reno	(775) 322-4653
Kevin	Johnson	B-8	Silverado CC & Resort	(707) 257-5460
Matthew	Kellett	B-8	Silver Creek Valley CC	(408) 239-5775
Robert	Kent	B-8	Pasatiempo Golf Club	(831) 459-9155
Christopher	Lavery	B-8	Championship @ Incline Village	(775) 832-1150
Dallas	Lopez	B-8	Poppy Ridge Golf Course	(925) 447-6779
Phillip	Mabe	B-8	Lake Tahoe Golf Course	(530) 577-0788
William	Maciasz	B-8	Visalia Country Club	(559) 734-1458
Nathan	McMullen	B-8	TPC Stonebrae	(510) 728-7878
Kyle	Metzler	B-4	Auburn Valley Club	(530) 269-2775
Zachary	Moya	B-8	Crow Canyon Country Club	(925) 735-7105
Michael	Nicoletti	B-8	Granite Bay Golf Club	(916) 791-5379
Douglas	Ogard	B-8	Claremont Country Club	(510) 655-2431
Bryan	O'Malley	B-13	Wildhorse Golf Course	(530) 753-4900
Matt	Paolercio	B-8	Silver Creek Valley CC	(408) 239-5775
Nicholas	Pappas	B-8	Oakmont Golf Club	(707) 539-0415
Mykal	Parsons	B-4	Brookside Country Club	(209) 444-4725
Thomas	Parsons	B-8	Lahontan Golf Club	(530) 550-2424
Paul	Pearson	B-8	Meadowood Resort	(707) 963-3646
Stevan	Peters	B-8	Petaluma Golf & Country Club	(707) 762-7041
Roger	Pineda	B-6	Links at Mariners Point	(650) 573-7888
Ryan	Polisso	B-8	Old Greenwood	(530) 550-7010
Jared	Priddy	B-8	Cinnabar Hills Golf Club	(408) 323-5200
Michael	Samaniego	B-1	Morro Bay Golf Course	(805) 772-1923
Frank	Sarubbi	B-8	Carmel Valley Ranch	(831) 626-2510
Derrick	Schultz	B-1	Butte Creek Country Club	(530) 343-8292
John	Scudder	B-8	The Turkey Creek Golf Club	(916) 434-9100
Thomas	Shuldheisz	B-8	Las Positas Golf Course	(925) 455-7820
Jason	Sims	B-8	Marin Country Club	(415) 382-6707
Willie	Trull	B-8	Woodbridge Golf & Country Club	(209) 369-2371
Jeffrey	Van Kula	B-8	Peninsula Golf & Country Club	(650) 638-2239
Michael	Watson	B-8	Rancho Murieta Country Club	(916) 354-2400
David	Wolert	B-8	Marin Country Club	(415) 382-6707



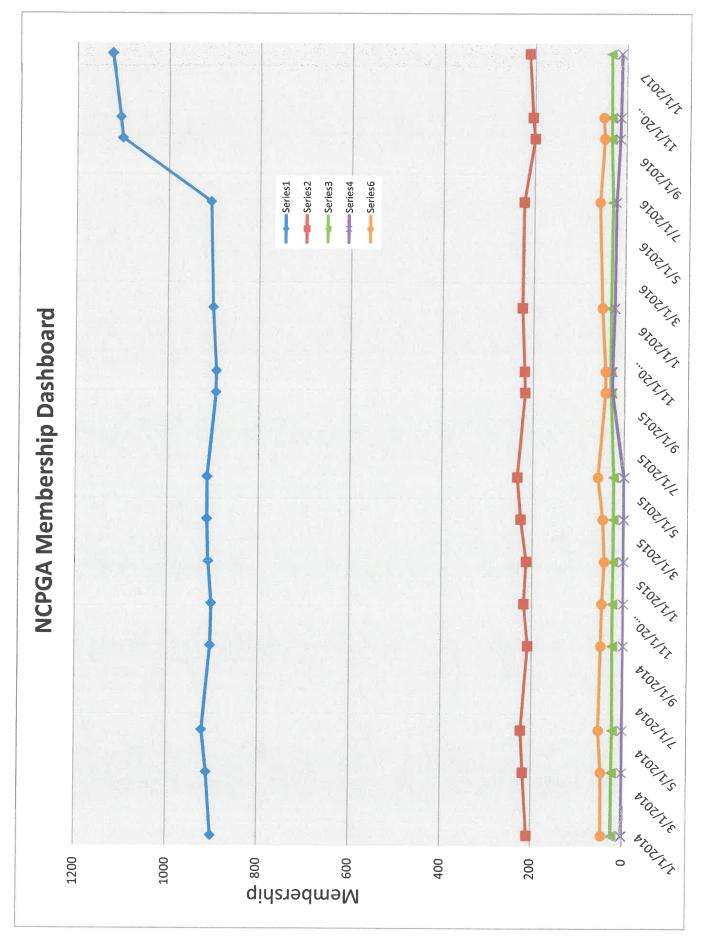
New Facilities:	1	
FACILITY	STREET1	STREET2
Simpson University	2211 College View Dr	Redding, CA 96003-8601

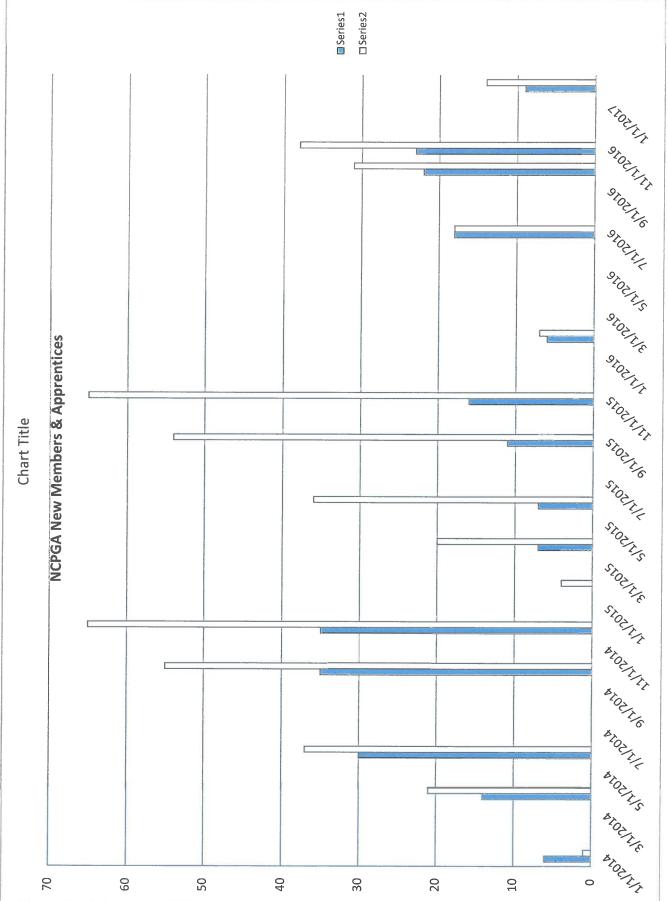
New Apprentices: 14			
Name	Primary Facility Name	Class	Facility Phone Number
Donald J. Baucom	Morgan Creek Golf Club	B-1	(916) 786-4653
Conor M Davidson	The Bridges Golf Club	B-8	(925) 735-4253
Travis W Evans	Beau Pre Golf Club	B-8	(707) 839-3412
Joseph R Faber	Spring Valley Golf Course	B-8	(408) 262-1722
Sean M Hewitt	Blue Rock Springs Golf Course	B-8	(707) 643-8476
William G. Manning	The Olympic Club	B-8	(415) 404-4333
Arron A. Paulino	Crystal Springs Golf Club	B-8	(650) 342-0603
Annie M Teicher	First Tee of Monterey County	B-6	(831) 442-6922
Kyle M Verle	Empire Ranch Golf Club	B-8	(916) 817-8100
Alan J Walsh	Villages Golf & Country Club	B-8	(408) 274-3220
Joshua D. Weeden	The Club at ArrowCreek	B-1	(775) 850-4653
Ray C Wilson III	Peach Tree Country Club	B-8	(530) 743-2039
Zachary J. Wingo	The Ridge Golf Course	B-8	(530) 888-7888
Miranda M Wiss	Half Moon Bay Golf Links	B-8	(650) 726-1800

New Members: 9			
Name	Facility	Class	Facility Phone
Brandan L. Albee, PGA	Spyglass Hill Golf Course	A-8	(831) 625-8563
Norman F. Blanco, PGA	Pebble Beach Golf Links	A-8	(831) 622-8723
Benjamin M. Church, PGA	Presidio Golf Course	A-8	(415) 561-4661
Joseph J. Dendary, PGA	Winnemucca Golf Course	A-1	(775) 623-9920
Patrick B. Harris, PGA	The Turkey Creek Golf Club	A-8	(916) 434-9100
Lee T. Hoellwarth, PGA	Airways Municipal Golf Course	A-1	(559) 291-6254
Jeffrey A. Ponce, PGA	GolfTEC - Foster City	A-6	(650) 595-4653
Tyler S. Ramsey, PGA	Somersett Golf & Country Club	A-8	(775) 787-1800
William P. Reibel, PGA	Burlingame Country Club	A-8	(650) 342-0750



Transfers In	to Section: 10				
First Name	Last Name	Class	Employer Name	Work Phone Number	Previous Section
Kristen	Allard	B-1	River Island Country Club	(559) 784-9425	Southwest
Matthew	Dettman	A-6	Directed Force Putters	(775) 400-2899	North Florida
Danny	Garner	A-9	Morgan Golf Management LLC	(816) 585-8114	South Central
Alan	Hoover	A-13	Diamond Mountain Golf Club	(530) 257-2520	Pacific Northwest
John	Hughes	A-9	Tilden Park Golf Course	(510) 848-7373	Southern Cal
Emmett	Markulis	A-1	Baywood Golf & Country Club	(707) 822-3688	Aloha
Robert	Nelson	A-14	Pleasanton Golf Center	(925) 462-4653	Aloha
Michael	Nicoletti	B-8	Granite Bay Golf Club	(916) 791-5379	Southern Texas
Kevin	Quinn	A-12	Simpson University	(530) 226-4520	Northern Cal
Kevin	Quinn	A-12	Simpson University	(530) 226-4520	Pacific Northwest







Junior Tour of Northern California

The JTNC is one of the most complete junior tournament programs being developed. It attracts the best young players in the north state and has the highest levels of competition that can be found on almost any junior tour. It is more than just the best players though; it has multiple flights so that almost any young aspiring tournament player can compete. We also use the Junior Tour as a forum for education; we run seminars for the players on the rules of golf, proper etiquette, and what it takes to compete at the highest levels.

- JTNC routinely has a handful of players that graduate high school and move on to play division one college golf.
- JTNC will run 26 36-hole events a year and this year will once again host the Challenge Cup. This is a Ryder Cup style event that we'll play against the Sothern Cal Junior Tour Players.
- In part due to the strength of our players we were given a full sponsor's exemption into the Ellie Mae Classic (TPC Stonebrae Classic) for one of our players. We will run an 18 hole qualifier with the medalist getting the spot.
- Most every event fills up with 112 players with multiple events that are double courses having over 200 players.
- JTNC has just under 300 juniors that are members through late February; we would expect to get upwards of 850 by the end of the year. These players will combine to play close to 4000 tournament rounds this year.
- Every Junior Tour member gets access to register in all the open Junior Tour events (26 total) and they receive a welcome gift. This year includes a welcome letter, rules book, bag tag, and a custom logo stainless steel water bottle.
- Junior Tour membership is \$60 and all the golf tournament are \$130.





2017 NCPGA SECTION SCHEDULE OF EVENTS (through July 2017)

- Monday, March 06, 2017
 NCPGA Pro-Scotch Championship
 Diablo CC
- Monday, March 13, 2017 Tuesday, March 14, 2017
 NCPGA Club Team Championship
 @ Bayonet Blackhorse GC
- Monday, April 03, 2017
 NCPGA Pro-Series 4 / MPQ
 Del Paso CC
- Monday, April 10, 2017
 NCPGA Movers, Shakers and Money Makers
 @ Ruby Hill GC
- Monday, May 01, 2017 Wednesday, May 03, 2017 08:00am
 NCPGA Match Play Championship
 Wolo Fliers, Pasatiempo, Cypress Point, Pebble Beach
- Monday, May 08, 2017
 NCPGA Senior-Junior Championship
 @ Spring Valley GC
- Monday, June 05, 2017 Tuesday, June 06, 2017
 NCPGA California State Club Championship
 @ Old Greenwood & The Club at Gray's Crossing
- Sunday, July 9, 2017
 NCPGA Semi-Annual Meeting
 @ Eldorado Hotel Casino Reno
- Monday, July 10, 2017 08:00am
 NCPGA 4-Pro Scramble
 Somersett G&CC



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PGA of America, Employment Consultant
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NCPGA Employment Services Report February 27, 2017

Employment Services Updates

Compensation Survey: It is live right now through March 31st. As Board members, I ask that you promote participation to your staff and all apprentices and members with whom you have contact prior to the deadline. This tool is very important to all of us. Additional information to consider and share-

In an effort to continuously improve the survey experience for section members, it has been streamlined in many areas. Ideally, this will allow answering only those questions that are relevant to your position.

As a reminder, all survey responses are treated confidentially with results being reported only if there are five or more responses. To ensure confidentiality, results continue to be shared in an aggregated format and not by individual.

Employment Services Team: At the end of 2016, Directors of Employment Jeff Bradow and Jeff Beaudry retired. In their place, two current team members have been elevated to those roles. Tim Marks (based in Michigan) will oversee the Western team and Don Sweeting (based in the Carolinas) will oversee the Eastern team.

Management Companies

Within the section, there are 22 different management companies owning or managing 122 facilities which is over 25% of all green grass facilities in our section. (an increase of nearly 30 in 5 years). Nine are based out of the section and collectively oversee 62 properties.

Upcoming Opportunities

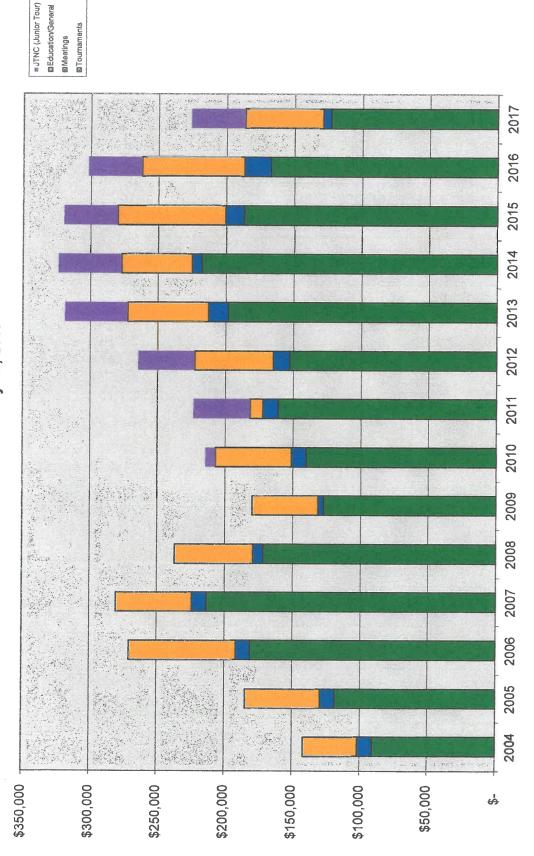
Chapters- I am available to attend meetings as well as hold an educational opportunity in your area. Topics could include Resume Building, Adding Value or Hiring Factors. Please contact me if you have interest.

Employment Services Mission

The PGA has 12 Employment Consultants who serve as the employment resource for PGA Professionals in their respective regions. Their mission is to positively impact PGA Professionals' careers, assist employers, foster win-win employment relationships and promote the hiring of PGA members.

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Nor Cal PGA Fundraising Dashboard as of February 23, 2017



Confidential

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2017 NCPGA Foundation Sponsors	Capital Insurance Group (Foundation & JTNC) AON Benfield Golf Insurance Svcs
	48 48 48 48 48 48 48 48 48 48 48 48 48 4
2017 NCPGA Top Sponsors	Capital Insurance Group Pepsi Eldorado Discover Network - Pending ClubCar ILT E-Z-Go 18Birdies - Pending Golf Insurance Svcs/Epic

\$ 110,000 \$ 20,000 \$ 2,500

Changes to NCPGA Sponsors	2016	9	2017	Delta	G
Eldorado 18Birdies	8 8	7,500	\$15,000 \$12,000	\$ \$	17,500 \$15,000 \$ (2,500) May commit to more during the year 10,000 \$12,000 \$ 2,000
Net Delta				49	(500)
New PGAHQ Sponsors					
Net Delta with PGAHQ Sponsors				49	(500)

NORTHCOAST CHAPTER NORTHERN CALIFORNIA PGA

The last few months here along the North Coast has brought a significant amount of rain as it has to our Section and the state. We had our Annual meeting on December 14 in Fortuna where we discussed upcoming playing events, education, and tournament calendar for our local pro-am's for 2017.

The weather has had an impact on play at all our facilities with the 20+ inches above normal we have experienced this year. We are having our semi-annual meeting coming up and all Chapter members are looking forward to some dry weather to get our courses drained and in playing condition as the seasons change and players come out to play. We are looking forward to a great season of golf here as soon as this memorable winter allows things to dry out.

On behalf of the North Coast Chapter, I would like to thank NCPGA Executive Director Chris Thomas and the NCPGA Section staff for all the hard work they do for the PGA Golf Professional.

Greg Henderson President, NorthCoast Chapter, PGA



February 27th, 2017

To: NCPGA Board of Directors

From: Ward Sutton, PGA, Chairman-Apprentice Mentorship Committee

Outreach

- 1. Continuing the habit of contacting all new Apprentices in the Section
- 2. Contacted all suspended Apprentices via phone offering support

Action Steps

- 1. Looking to add co-chair of committee for 2017 to create continuity
- 2. Looking to change some of the committee membership in 2017
 - a. Added Andrew Black, Brad Harmon and Mark Sivara to the Bay Area
 - b. Added Eric Lippert to the Monterey Chapter
 - c. Added Nick Bailey to the North State Chapter
 - d. Added Casey Butler to the San Joaquin Chapter
 - e. Added Tyler Ramsey to the Sierra Nevada Chapter
- 3. Committee books updated
- 4. First 2017 committee meeting slated for 3-17-17

Upcoming Action Steps

- 1. In discussions with SCPGA to propose a policy change for the NCPGA Board of Directors to consider making new Apprentice orientations mandatory to participate in Chapter and Section Tournaments
- 2. In discussions with PNWPGA to propose a policy change to the NCPGA Board of Directors to consider making Apprentices participate in at least one Section educational event, one Section tournament and one Section meeting on an annual basis to participate in Chapter and Section Tournaments



Tournament Committee Call

Wednesday, February 15, 2017

Minutes

Attendees: Stuart Smith, Steve Watanabe, David Solomon, Don Winter, Pat Jones, Michael Merritt, Matt Mores, Shawn McEntee, Dave Carr, Joe Dolby, Dennis Tuhn.

Staff: Chris Thomas, Cameron MacGregor

Pro Series 2 and Pro Series 3 reviewed.

Sponsor money from Omega/Player of the Year was reviewed. Committee agreed to continue distributing Omega monies (\$10,000) as in the past two years, with \$5,000 going to the NCPGA Match Play purse, \$3,500 going to Section POY award, \$1,050 going to Senior Division POY, and \$450 going to AA Division award.

Section Championship discussed at length specifically with player participation/ decreasing sponsor share and qualifying spots a concern. The idea of returning to a 36 hole format for the Championship was raised with the hope that might increase participation. The Committee voted to keep the 54 hole format to maintain the integrity of the Championship. Additionally, the Committee agreed to changing the format if a premier facility (SF Club e.g.) agreed to host but could only become available for a one day 36 hole date. Also, Mayacama would be a potential host if format returned to 36 holes.

Staff to distribute to the Committee the list of ClubCar facilities for review and solicitation of potential Section Championship sites.

Stuart and Cameron to draft proposal for San Francisco GC and the Olympic Club to host the Section Championship.

New Sr./Jr. Match Play event to be added to schedule. Promotion to begin on-line and at the next Senior AA Division event at Saddle Creek on Monday, February 27th.