

BOARD OF DIRECTORS MEETING AGENDA July 9, 2017

Eldorado Hotel Casino – Reno, NV. Panoramic Board Room- Skyline Tower – Room 2521 Conference Call Information – (1-866-244-8528) / Pass Code:697369

- I. Lunch at 12:00PM
- II. Call the meeting to order at 1:00PM
- III. Invocation Len Dumas, PGA
- IV. Past President's Comments
- V. Action Items
 - 1. Minute Approval April 24, 2017 P.1-10
 - 2. District 11 Director Election P.11-16
- VI. President's Report Bill Troyanoski, PGA
 - 1. Review Action Item and Request Log P.17-18
 - 2. Congratulate PGA Professional Championship Competitors
 - 3. Strategic Plan Update P.19-28
 - **4.** Committee Conversion P.29-31
 - **5.** PGA Education Committee
 - 6. District 11 Meeting
 - 7. By-Law Task Force Development
- VII. Vice President's Report Dede Moriarty, PGA
 - 1. Five Months Ending May 31, 2017 -P.32-38
- VIII. Secretary's Report Dede Moriarty, PGA
 - 1. Membership Report P.39-44
 - 2. Membership Dashboard P.45-46
- IX. Executive Director/COO Report Chris Thomas, PGA
 - 1. Section Operations Update
 - Jeff Sanchez, PGA
 - 2. NCGA Update
 - JTNC Update -P.47
 - 3. CAG Update
 - 4. Global Committee
 - 5. Upcoming Events –P.48
 - 6. Semi-Annual Meeting Itinerary P.49

X. NCPGA Foundation Report - Dede Moriarty, PGA

1. 2017 *Update –P.50-51*

XI. PGA of America Reports

- 1. District Director Scott Ashworth, PGA P.52
- 2. Employment Services Carol Pence, PGA -P.53

XII. Section Reports

- 1. Assistant Executive Director Nancy Maul P.54-55
- 2. Player Development & Membership Services Director Brian Rich –P.56
- 3. Independent Contractor Business Development Jeff Sanchez

XIII. NCPGA Chapters

- 1. Bay Area Jeff DeBenedetti, PGA P.57
- 2. Monterey Pat Jones, PGA
- 3. North Coast Greg Henderson, PGA –P.58
- 4. North State Mike Galli, PGA
- 5. San Joaquin Jeff Palmer, PGA
- 6. Sierra Nevada Travis Alley, PGA –P.59-60

XIV. Committees & Task Forces

- 1. Apprentices/Mentoring Ward Sutton, PGA
- 2. Awards Mark Naylor, PGA
- 3. Past President's/Business Development Committee Len Dumas, PGA P.61
 - NCPGA Hall of Fame
- 4. Communications/Public Relations Ed Winiecki, PGA
- 5. Education Ward Sutton, PGA P.62-63
- 6. Teaching Don Leone, PGA & Ward Sutton, PGA P.64-65
- 7. Growth of the Game Mike Dowd, PGA
- 8. Junior Golf Meredith Loosse, PGA –P.66-69
- 9. Nominations & Elections Len Dumas, PGA
 - At-large Directors Election –P.70-71
 - Secretary Election –P.72
- 10. Policies & Procedures Bill Troyanoski, PGA
- **11.** Tournaments Stewart Smith, PGA P.73
- 12. Chapter Representatives Ward Sutton, PGA
- 13. Sponsorship Bill Troyanoski, PGA

XV. NCPGA Divisions

- 1. Senior Division Shawn McEntee, PGA
- 2. Assistant Apprentice Division Chris Galvin, PGA and John Crater, PGA apprentice
- 3. Women's Division Dede Moriarty, PGA

XVI. Unfinished Business

XVII. New Business

XVIII. Adjourn



BOARD OF DIRECTORS MEETING MINUTES April 24, 2017

TopGolf – Roseville, Calif. Conference Call Information

Toll Free: (888) 850-4523 / Participant Passcode: 441636

Board Present: Bill Troyanoski, Dede Moriarty, Len Dumas, Scott Ashworth, Jessie Walker, Nick Bailey, Ward

Sutton, Dennis Tuhn, Ed Winiecki, Dan Brace, Travis Alley

Conference Call: Paul Wilcox Past President: Bob Young

Staff Present: Chris Thomas, Nancy Maul, Brian Rich, Brenda Harris, Ellen Lalande

Guests: Carol Pence, Jeff Sanchez

I. Meeting called to order at 1:00PM by President Bill Troyanoski

Opening remarks: Welcome Scott Ashworth, Brian Rich and Jeff Sanchez, along with new Director, Travis Alley.

II. Invocation led by Honorary President Len Dumas

Past President Bob Young swore in NCPGA Director and Sierra Nevada Chapter Representative Travis Alley.

III. Past President's Comments

- 1. Director Wilcox and Past President Young both extended their gratitude to the Board and did not have additional comments to report.
- 2. Honorary President Dumas encouraged directors to run for District 11 Officer position with PGA of America.

IV. Action Items

- 1. Minute Approval February 27, 2017
 - i. Motion: Director Tuhn
 - ii. Second: Director Sutton
 - iii. Additional remarks: We will need to list Past President Young as "Past President", not as a director.
 - iv. Motion to approve with adjustment: Director Tuhn
 - v. Second: Director Sutton
 - vi. Approved Unanimous

- Apprentice Mentorship Committee Policy Recommendations: Directors reviewed policy
 recommendations in board packet, which asserts that the current system is not as effective in
 maintaining apprentice engagement as it could be. The committee would like to offer two (2)
 recommendations on how to reengage apprentices and help them continue on a successful path to
 membership.
 - i. Discussion opened with question from Dir. Walker: How often will the apprentice orientation be conducted? Quarterly? Bi-Annually? Dir. Sutton advises that the initial thoughts were to conduct orientations quarterly by Section staff, but the frequency and logistics are flexible. Stated in the past few years, we've inducted many apprentices and had two show up to orientation.
 - 1. Dir. Walker responded that due to the location of the Section office in Vacaville, travel for new apprentices within the proposed timeframe could become problematic due to the diversity of geographical locations within the Section.
 - 2. Vice President Moriarty proposed the possibility of allowing some flexibility in allowing apprentices to make the next available orientation if the first cannot be attended. Expressed desire to make it easier for new apprentices to meet the appropriate deadline before penalty is applied; maybe a six (6) month grace period? Dir. Sutton stated that he is open to this solution; will need to come up with additional verbiage for policy before it becomes final.
 - Question from Dir. Tuhn: How would policy impact Section staff? Will this negatively
 affect their workload? Executive Director Thomas advised that Brenda Harris would be
 the one to conduct orientation if policy dictated. He does not believe there would be a
 negative impact.
 - 4. Dir. Winiecki inquired whether two people from each chapter could assume responsibility? VP Moriarty stated that this might be a good solution to help keep apprentices from "falling through the cracks". Dir. Sutton added that currently the Section has scholarships that are not being applied for and many apprentices are suspended. Commented that orientation would help apprentices understand how to avoid this situation or how to get back in good standing should they find themselves suspended. Advised that he currently receives a list of suspended apprentices on a weekly basis for individual outreach. In the past, he has invited them to show up to orientation at the Semi-Annual Meeting, but this recommendation gives them incentive to show up.
 - Question from President Troyanoski: Would there be structured dates? Dir. Sutton affirmed that we could do it that way; maybe even at Section level and Chapter level as well.
 - 6. Question from Dir. Winiecki: Should someone from the committee send out notification that orientation needs to be attended? Dir. Sutton commented that he is uncomfortable with committee members reaching out due to turnover and privacy concerns. Stated that incentive is needed to help sway apprentices back into good standing. Dir. Winiecki



shared that it may be easier to bridge geographical and time issues if orientations are completed at the chapter level, and would increase the likelihood of participation.

- ii. Additional Comments from President Troyanoski: Clarification provided that due to an impact on tournament bylaws, this will require a membership vote. Directors should be advised that if they vote to accept the terms, they are voting to pose the recommendations to the membership.
- iii. Motion to approve: Director Winiecki
- iv. Second: Vice President Moriarty
- v. Approved Unanimous
- 3. Directors reviewed Apprentice Engagement Policy in board packet.
 - i. Discussion opened with overview and comments from Director Sutton, who noted that engaging apprentices increases the likelihood of further participation in Section activities. Executive Director Thomas noted that participation in events, tournaments, and meetings are at an all-time low and that requiring participation by our apprentices could help the Section as a whole.

Concerns were noted that designating apprentices "inactive" via Section classification may conflict with how PGA HQ defines "inactive". President Troyanoski inquired as to whether it makes more sense to amend the engagement policy with the orientation policy to simplify the changes. Differences among implementation in other sections were noted, as well as the assertion that penalties may need to become stiffer in order to achieve the desired outcome.

- 1. Dir. Alley noted that apprentices are typically active in division events, but not as much within Section events. Exec. Dir. Thomas remarked that there isn't much else besides tournament participation that can be enforced.
- Dir. Winiecki suggested apprentices be allowed to join meetings or education free of charge, citing possible funding from PGA HQ to cover charges. President Troyanoski advised that this is not likely feasible. Dir. Sutton noted that apprentices often receive discounts for events and that the AA Division does not have meetings or educational components.
- ii. Question from President Troyanoski: Do we want to make adjustments to the policy as written, send back for more consideration, or vote to enact? Exec. Dir. Thomas advised that if there is a yea vote, the policy will be enacted as-is. If there is a nay vote, it will go back into development.
 - Motion to amend policy to remove mentions of "active" / "inactive" status: Director Bailey
 - 2. Second: Director Alley
 - 3. Approved Unanimous

- 4. Motion to discuss requiring one seminar OR one meeting AND tournament: Director Winiecki
- 5. Second: Director Bailey
- 6. Directors noted that this will ensure we are not asking more of the apprentices than we require of professionals. Dir. Walker noted that getting apprentices involved with all aspects of the profession and The Association will help them become better-rounded on how the Section works and familiarize the next generation of members with the elements required to one day run the Section.
- 7. Vote to approve second amendment as proposed: In favor 3 / Opposed remaining directors. Not Passed. Measure will be proposed to membership as written.

V. President's Report – Bill Troyanoski, PGA

- 1. Reviewed Action Item and Request Log. Confirmed that there are currently 3 items ongoing and that there are no additional items.
- 2. Reviewed Bylaws: Discussion on looking into updates from previous meetings. Requested that VP Moriarty create task force to review bylaws prior to semi-annual meeting, particularly 6.5 as it relates to elections. Requested that those who would like to participate should contact VP Moriarty.
- 3. Reviewed proposed evolution plan for committee structure. Objective is to increase greater productivity, efficiency, and engagement.
 - i. Motion to discuss: Director Sutton
 - ii. Second: Honorary President Dumas
 - iii. Hon. Pres. Dumas commented that Level 2 Apprentices were invited to participate in committees. Exec. Dir. Thomas confirmed that this will not impact the budget.
 - Dir. Tuhn inquired whether or not the core committees will be equal to those at the national level. Exec. Dir. Thomas confirmed that it will, with the exception that the Section will not have a Championship Committee as PGA HQ does.
 - iv. Vote to approve policy adjustment: Approved Unanimous
- 4. Provided update on Engagement Survey. **ACTION ITEM:** Exec. Dir. Thomas and team to research engagement tool and benchmark in order to measure progress.
- 5. Noted that District 11 Director position is open through the semi-annual meeting. Exec. Dir. Thomas clarified that applications should be submitted by June 1, 2017.
- 6. Reviewed PGA HQ agenda to "Make the Member First" initiative to hire staff members who will interact with the districts. Program is slated to begin on or around FY 2018. Provided update on regional director business operational plan and PSL divesture due to financial issues.

7. Report concluded; no questions.

VI. Vice President's Report - Dede Moriarty, PGA

- Exec. Dir. Thomas noted that there are no financials to review this meeting due to software update.
 Upon review of submission from PGA HQ, financial statements were found to be inaccurate. On
 behalf of PGA of America and NCPGA Staff, we apologize; corrected statements will be redistributed
 this week.
- Finance Overview: Exec. Dir. Thomas recommended we do in-service; presented information via slideshow. VP Moriarty informed the board that the Finance Committee is looking for two more members, requesting that interested parties contact her for more information.
- 3. Report concluded; no questions.

VII. Secretary's Report - Dede Moriarty, PGA

- 1. Membership Report (as of April 15, 2017)
 - i. Total Membership: 1,138
 - ii. Total Members: 921
 - 1. Total Inactive: 34
 - 2. Total F: 11
 - iii. Total Apprentices: 217
 - 1. Suspended Apprentices: 56
 - iv. New Facilities since 01/01/2017: 2 (Noted that Heffernan Insurance Companies in Walnut Creek is listed as a facility. Exec. Dir. Thomas advised that it's a member from Aloha who became an approved business via PGA HQ)
 - v. New Apprentices since 01/01/2017: 23
 - vi. New Members since 01/01/2017: 13
 - vii. Transfers into Section since 01/01/2017: 14
- 2. Reviewed Membership Dashboard
- 3. Report concluded; no questions.

VIII. Executive Director/COO Report – Chris Thomas, PGA

1. Provided Section operations update: Addition of Brian Rich, MEd to office as Player
Development/Membership Services/Tournament and back office backup, and Jeff Sanchez, PGA as

- an independent contractor to support business development objectives. Indicated that we are currently contracted with Sanchez for 3 months, with opportunity for contract renewal.
- 2. Overview of Exec. Dir. Conference, which was missed at last meeting: Conference covered three primary issues
 - Across the country, attendance at tournaments, meetings, education is down. Time is a big constraint/apathy has gained traction over the years. We need to demonstrate to fellow colleagues that we are out and participating.
 - ii. Section business operational plan (reviewed already)
 - iii. Sponsorship Business development. National has done great at bringing money to our tournament program; EDs asked HQ to focus on money for other areas.
- 3. NCGA Update: Promotion of the JTNC is ongoing. Met with NCGA re: Junior Tour and confirmed participation is currently at 500 contestants, with 850 anticipated by end of year. Every one of our events thus far has sold out (typically there are 26 36-hole events per year), with a Ryder Cup-style event with Southern California and full sponsored exemption into the Ellie Mae Classic. Going forward, we would like to add a new player division.

4. CAG Update

- i. There is a current division within board of directors regarding how to treat fundraising, which has caused a few issues. Discussion of external funding has been tabled for now, as the organization will continue to be funded by donations from the golf industry. There is still no full-time executive director; something that is in development to enhance accountability.
- ii. Development of a Golf Commission as the unifying voice of golf in California. Funding is anticipated to come from a tax increase on rounds played. Current climate on this is conflicted, but something that is currently being explored.
- iii. There will be a vision assessment with the organization to take place in August 2017. Discussion on whether group is a commission, alliance, or something else will occur.
- iv. Legislative Day at the Capitol: Economic Feasibility Study (2011) has resonated with representatives. There were eight meetings throughout the day; all were positive.
- Reviewed upcoming events and encouraged board members to come play when scheduling allows.Report concluded.

IX. NCPGA Foundation Report - Dede Moriarty, PGA

1. 2017 Update: Foundation is going through a busy time. Nine committees and five projects are in place, and everyone on the board is either chairing a committee or a project. There is a major focus on fundraising, and good reports for next board meeting are anticipated.



- 2. Reviewed business plan with updates on fundraising: N. Maul has gone through process for grant applications, and is hoping for good news. Dir. Sutton has done a great job of raising funds for apprentice scholarships and we have funds available to give.
- 3. Foundation is looking forward to another successful 100 Holes Challenge, and is eager to expand to two facilities. Last year was best year to date with close to \$70k raised.
- 4. Other developments include Hale Irwin as this year's honoree for The Langley, and the expansion of PGA HOPE Northern California to 6 locations in the Section. There is a continued focus on growing the game and serving our members and community.
- 5. Report concluded; no questions.

X. PGA of America Reports

- 1. District 11 Report Scott Ashworth, PGA: Report reviewed as submitted.
 - i. Exec. Dir. Thomas inquired how issues with PGA CLP and St. Lucie Trail GC will affect the PGA Hall of Fame and others. Dir. Ashworth shared that PGA is looking for buyers for one facility only, but situation is still developing. Stated that he believes Hall of Fame will be housed elsewhere and will provide additional information as available.
 - ii. Question from J. Sanchez: Regarding the Dick's Sporting Goods Foundation, have they provided an update on PGA Professional downsizing? Dir. Ashworth recognizes that Dick's is a volatile issue, but advises we can look at it either as "shame on them", or we can realize they're still a major player in the industry and have a closer relationship to ensure something like that doesn't happen again.
 - iii. Question from J. Sanchez: With PGA JLG expanding into the global market, what can be shared about the globalization of the PGA of America as a whole? Dir. Ashworth asserted that he doesn't see the PGA Championship going outside U.S., and noted that the organization is continually looking at ways to offer job opportunities overseas. Exec. Dir. Thomas added that National is working on ways to find common ground with PGA branches in Great Britain and Australia, with the purview that The PGA could be recognizable as a global brand. Efforts are being made to remain true to the brand and values while exploring opportunities for expansion.
- 2. Employment Services Carol Pence, PGA: Reported that more consultants are being added to compensate for outgoing consultants, and to add to the overall number. Current plan is to hire for Pacific NW Section. NCPGA participation in the Compensation Survey was ranked 9th out of the 41 Sections, and data is anticipated to go live in May.
 - C. Pence has begun working closely with the AA Division and invited Section representatives to advise on how we can best educate members on skills to make them more marketable. How can we press upon them the importance of learning those skills?



XI. Section Reports

- Assistant Executive Director Nancy Maul: Report reviewed as submitted.
 - i. Confirmed that we are at 82% of sponsorship for 2017, which is consistent with where we should be as we prepare to receive funding from PGA HQ. Members and apprentices are strongly encouraged to participate and increase ROI for sponsors to help support fundraising efforts via reciprocation.
 - ii. Jeff Sanchez has been contracted to help us learn more about which business solutions we can provide to potential sponsors (e.g., companies that exhibit an interest in Junior Golf, vs. PGA HOPE or the Langley) and to evaluate what we do as a Section in order to position our value to our potential sponsors. Differentiating ourselves from The PGA TOUR and The PGA Championship has been a focus for groups outside golf industry, and we have been able to reconnect with warm leads to secure funds. Additional prospects are on the horizon to establish new relationships and maximize the benefit for Section Professionals.
- 2. Player Development & Membership Services Director Brian Rich: No formal review or report. Exec. Dir. Thomas has worked collaboratively to develop a 90-day plan to get established. B. Rich is currently reaching out to members to familiarize with chapters/divisions/committees that he will be working with. Junior golf programs are rostering up and looking forward to seeing where the season goes for Drive, Chip and Putt, and PGA Junior League Golf.

XII. NCPGA Chapters

- 1. Bay Area Jeff DeBenedetti, PGA: Not present. No report.
- 2. Monterey Pat Jones, PGA: Not present. No report.
- North Coast Greg Henderson, PGA: Not present. No report.
- 4. North State Mike Galli, PGA: Not present. No report.
- 5. San Joaquin Jeff Palmer, PGA: Not present. No report.
- 6. Sierra Nevada Travis Alley, PGA: Still under snow but working to get ready for season. Refer to Chapter report (p. 31-32 of board packet).

XIII. Committees & Task Forces

- Apprentices/Mentoring Ward Sutton, PGA: Reviewed report as submitted. Thanked board for their support and is looking forward to changes covered earlier in the meeting. Noted that new committee members have been added and that committee has been working with Bay Area Chapter on a scholarship pro-am which will take place in the coming weeks.
- 2. Awards Mark Naylor, PGA: Not Present. No report.



- 3. Past President/Business Development Len Dumas, PGA: Reviewed report as submitted and provided update on NCPGA Hall of Fame. Full report will be available at semi-annual meeting. Exec. Dir. Thomas offered consideration of Harding Park to house Hall of Fame, due to high traffic and the PGA Championship taking place in 2020.
- 4. Communications/ Public Relations Ed Winiecki, PGA: Committee is working to leverage visibility for PGA Professionals via social media, section, and employment opportunities. Encouraged board to help grow following on LinkedIn and provide value in our brand/employment capacity. Committee is working on survey for Section to best determine how to serve our members. Highlighted desire to implement text reminders for tournaments and events presented by Dir. Tuhn. Referred to National Golf Foundation Report.
- Education/Teaching Ward Sutton, PGA: Pro-Perspectives event has been tabled to allow for additional planning. Player Development Forum and Pro-Perspectives will take place during alternate years. Committee is working to avoid scheduling conflicts with National. Reviewed reports as submitted.
- 6. Growth of the Game Mike Dowd, PGA: Not present. No report.
- 7. Junior Golf Bill Troyanoski, PGA: Golf in Schools template draft is complete after approx. two years of development. Next meeting June 8, and will tighten presentation in hopes to launch to membership at semi-annual meeting. Advised that Meredith Loosse will be taking over as committee chair.
- 8. Nominations & Elections Len Dumas, PGA: Will roll out notice for board candidates. Encouraged BOD to forward potential candidates if any in mind.
- 9. Policies & Procedures Bill Troyanoski, PGA: Nothing to add to discussion in President's Report.
- 10. Tournaments Stewart Smith, PGA: Not present. Referred to report as submitted.
- 11. Chapter Representatives Ward Sutton, PGA: Referred to report as submitted.
- 12. Sponsorship Bill Troyanoski, PGA: Opportunities discussed for general membership, yielding three initiatives to highlight a formal program that will be launched via the membership. Referrals will be passed to Nancy and Jeff for follow up.

XIV. NCPGA Divisions

- 1. Senior Division Shawn McEntee, PGA: Not present. Refer to report as submitted.
- 2. Assistant Apprentice Division Chris Galvin, PGA & John Crater: Not present. No report.
- 3. Women's Division Dede Moriarty, PGA: Influx of new apprentices has provided enough participants for a Women's Division Committee. Working to put together a few activities.

XV. Unfinished Business: None



XVI. New Business: Director Walker shared that PGA HOPE Northern California has received attention at the national level, and will be spotlighted via PGA of America. HQ has sent camera crew to interview him about the program. Dir. Walker added that he has tentatively accepted a job in North Carolina, and will be leaving the Section.

XVII. Adjourn

1. Motion: Honorary President Dumas

2. Second: Director Winiecki

3. Adjourned 3:58 PM

Respectfully submitted, Dede Moriarty, PGA Secretary, Northern California PGA

NCPGA District 11 Voting Process

 As stipulated in the NCPGA Constitution & Bylaws – Article 6.14 ELECTION OF DISTRICT DIRECTOR:

From time to time, the Section shall select a District Director in accordance with the PGA OF AMERICA By-Laws. The Secretary shall notify the membership of the availability of the position of District Director. The District Director from the Northern California Section shall be elected by simple majority of the BOARD OF DIRECTORS, and notification of such shall be given to the PGA OF AMERICA in a timely fashion. The District Director, if not a member of the Board, shall be a non-voting Ex-Officio member of the BOARD OF DIRECTORS.

- 2. The Board of Directors will be the voting body for the election. The election will be conducted at a Board of Directors meeting. The date, location and time of this meeting will be determined by the President. Proxy votes are not an acceptable form of voting.
- 3. Each candidate will be given 5 minutes to address the Board of Directors and review with them their respective candidate statements. All other candidates must leave the meeting room and allow each candidate their respective private time with the Board of Directors.
- 4. A paper ballot will be used for voting.
- 5. You may vote for yourself.
- 6. The President and Executive Director will count the ballots.
- 7. A simple majority vote is needed to be elected to this position.
- 8. The President will announce the results to the Board of Directors and General Membership.

Leonard C Dumas 530 Hastings Drive Benicia, CA 94510

April 15, 2017

Dede Moriarty, PGA Secretary Northern California Section of the PGA of America 411 Davis Street, Suite 103 Vacaville, CA 95688-4641

Dear Secretary Moriarty:

Please accept this letter as the application for the position of District 11 Director.

I believe my experience within the Section qualifies my application and I look forward to the opportunity to address the Board of Directors.

Thank you for your consideration,

Len Dumas, PGA

Honorary President Northern California Section Of the PGA of America

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June 4, 2017

Northern California Section

The Officers of the Southern California Section of the PGA of America wholly supports Mr. Len Dumas to represent District 11 on the PGA of America Board of Directors. Mr. Dumas is a former president of the Northern California Section and serves as the General Manager at Contra Costa Country Club.

The Southern California Section feels Mr. Dumas' up-to-date knowledge of the District 11 activities, his interest and motivation to serve the PGA professional and the game of golf will serve the PGA of America and the District well.

Sincerely,

Todd Keefer President



June 15, 2017

Mr. Bill Troyanoski President, Northern California PGA Half Moon Bay Golf Links 2 Miramontes Point Rd. Half Moon Bay, CA 94019

Dear Bill,

It is with great enthusiasm that I forward to you my sincere recommendation for Len Dumas as he seeks to represent you and your fellow PGA Professionals in District 11 as a member of the PGA of America Board. I have known Len for nearly a decade and I was pleased when he confided in me last year that he was interested in continuing to serve our great association. I am sure that you will agree that he is the epitome of what a PGA Professional should be and he will be a fantastic member of our National Board.

As you are aware I have had the opportunity to travel with Len across the country over the past several years during PGA campaigns and his caring ways toward his fellow PGA "brothers and sisters", his love for the game of golf and for our Association were always on display. I believe that we need someone with Len's leadership skills and personal demeanor on the Board to perpetuate our steadfast mission of nearly 101 years – to grow the game and serve and elevate the standing of our members.

The timing appears to be right for Len with his concluding his long tenure on the Northern California Board of Directors. Contra Costa is thriving, his life is in balance and he has the energy and the drive to give all he has for the betterment of the PGA. I can't think of a better person for the job and I hope you agree.

Bill, please don't hesitate to contact me if I may share even more glowing observations of Len. But alas, I suspect you have even more of them than I do.

Sincerely,

Russ Libby

Owner/Manager

Hidden Hills Golf Club



Shim La Goy

May 17, 2017

Dede Moriarty, Secretary Northern California Section 411 Davis Street, Suite 103 Vacaville, CA 95688-4641

Dear Dede,

I am submitting this letter to you serving as notification of my intention to pursue the position of District 11 National Director. Having represented our section both locally and nationally I believe there are some unique skills I have developed over my 37 years of PGA membership many acquired during my 33 seasons in the Northern California Section.

The responsibilities of a District Director as described by the PGA of America are a reflection of the path I have chosen in my PGA career. Helping to manage the welfare of the members and apprentices of our section as well as those of the Aloha and Southern California sections is a major commitment and one that cannot be taken lightly. In the Board Room a positive voice, balanced reasoning, creativity, and being a problem solver are a few of the characteristics essential for a prudent Director.

The bullet points listed in the qualifications are numerous but I would like to offer a few additional ones that are distinct to me.

- PGA Master Professional
- Past National Director, District 11 (2 years as a replacement)
- NCPGA Golf Professional of the Year
- NCPGA Merchandiser of the Year Resort
- NCPGA Merchandiser of the Year Private
- NCPGA Patriot Award
- Candidate for National Office (twice)

Being fortunate to serve in several capacities in our section during my career, I have developed strong relationships within our District and other Districts across the country. I believe as well a solid connection exists with members of the National PGA Staff which aids greatly in the decision process as a Director.

Humbly submitted.

Shim La Goy, PGA Master Professional



Dede Moriarty, Secretary Northern California Section PGA of America 411 Davis Street, Suite 103 Vacaville, CA

Dear Dede,

It is my understanding that the process of selecting the next District 11 National Director will commence this summer for the Northern California Section.

Having served as a National Director for District 10, and then progressing to a National Officer for the PGA of America I believe I have a very thorough understanding of the demands on time, travel, and the requirements to execute the service needed for District 11. The members of the Aloha and Northern and Southern California Sections need a voice in the Board Room that has a grasp of the many issues and concerns facing your members. The West Coast has been very progressive in their service to the Association and with arguably a year-round golf season in your sections it is important that the Director from District 11 have all the members' interests at heart while serving.

I had the opportunity to serve with Shim La Goy for two years as a fellow Director in 2002-2003 and was able to interact with him during the course of our national campaigns for Secretary. While we did not always agree on Association matters I felt he presented his perspective in a manner that represented the best interests of the members of District 11 and our Association.

I am offering this document as a letter of recommendation for Shim as I understand he is submitting his name for consideration for the next District 11 position. I feel he is a strong choice, with a good background of service to the Northern California Section, its members, and those members residing in the Aloha and Southern California sections as well.

Very Respectfully,

Allen Wronowski. PGA

Folds of Honor Director of Golf Relations

PGA Of America Past President and Hall of Fame Member

922 Candlelight Court

Bel Air, MD 21015

(410) 493-0952

6/21/2017

NCPGA Board Meeting Voted Action Item Log

Meeting Date	Action	Motion by	2nd hv	Voto	N. C.
			À	J 0	Salon
3/20/2015	Tournament R&R Change: Section IX. SECTION CHAMPIONSHIPS. Current: B. Match Play Championship. 1.The qualifying round will be 18 holes and is a point event. Proposed change: B.Match Play Championship 1.The qualifying round will be 18 holes and a point event. In the event of inclement weather, when completing 18 holes is not possible, if 9 holes are completed by all players, those 9 hole scores would be used as the Match Play qualifying scores, with qualifying spots pro-rated from each side (depending on size of each 9 hole field). In the event the Match Play qualifier is cancelled entirely or cannot be completed because of inclement weather, the qualifying round will be scheduled for the first day of Match Play, and the qualifying field will be reduced from 64 to 32 players.	ВОБ	ВОД	Unanimous	Approved via email vote 3/25/15
4/20/2015		Jones	Tuhn	Unanimous	
4/20/2015	Language change on NCPGA Senior Tournament Rules & Regulations - Section 15 - Sr-Jr Championship: Current B. Eligibility: NCPGA Members and Senior NCPGA Division members who meet all eligibility requirements and are not in one of the following classifications of membership: A-3, F, Inactive or Apprentice. Junior partners must be forty-nine (49) years or less during the duration of the tournament. Proposed change: B. Eligibility for this event is limited to NCPGA Senior Members and Apprentices who meet all eligibility requirements listed in the Rules and Regulations and are not in one of the following classifications of membership: A3, F or Inactive. Junior partners must be forty-nine (49) years or less during the duration of the tournament.	Tuhn	Winiecki	Unanimous	
4/20/2015	Grant \$1500 to North State Chapter - \$1500 request per ADP Funding to follow the Finance Committee Direction. Dumas	Dumas	Tuhn	Unanimous	
6/28/2015	April 20, 2015	Brace	Konlor	200	
6/28/2015	Motion to adjourn	Confor	T-	CHAIRING	
12/6/2015	10/17/15 minutes with correction.	Sutton	rnun	Unanimous	
12/6/2015			Jones	Onanimous	
12/6/2015		Dumas	Acclimation	Unanimous	
12/6/2015		Dumas	Acclimation	Unanimous	
2007070707	- Nominees for Secretary: Dede Moriarty, Dennis Tuhn and Ed Winiecki. MORIARTY ELECTED A CLOSE BALLOT COUNT	1st Ballot		1st Round Ballot	
12/6/2015		Kepler	Naylor	Unanimous	
5102/01/21	to ballot mis-count: Moriarty wins election as Secretary.	2nd Ballot		2nd Ballot	Approved via email vote 12/10/15
9107/77/7	Minute Approval - December 6, 2015	Jones	Wilcox	Unanimous	
2/22/2016		Jones	Pat lones	Ilnanimous	Discussion Mana
2/22/2016	Motion to increase reserve from \$3,900 to \$5,000 in 2016	S	D.Brace	Unanimous	Discussion Mone
2/22/2016		Jones	R Christansan	o mineal l	
9/22/2016		berny	Dumas	Unanimous	
10/1//2016	Regulations - Regarding Match Play Championship		Walker	Unanimous	
12/4/2016		Jones	Sutton	Unanimous	
12/4/2016		Tuhn	Troyanoski	Unanimous	
12/4/2010		Jones	Moriarty	Unanimous	
7/4/2016	Sudget	Jones	Tuhn	Unanimous	
4/24/2017		Tuhn	Brace	Unanimous	
4/24/201/		Tuhn	Sutton	Unanimous	TOTAL CONTRACTOR OF THE CONTRA
4/24/201/	dent" not as Director (adjustment to minutes)	Tuhn	Sutton	Unanimous	
4/24/2017	Motion to approve Apprentice Orientation Policy	X.	Moriarty	Unanimous	
4/24/2017	one many the contract of the c		Alley	Unanimous	
		Sutton	Dumas	Unanimous	
					1000

feeting Request Log	
NCPGA Board N	

Revised 6/21/2017

Date	Board Boanort					
	re Outling Committees Board Mambass	Request By	Responsible Party	Due Date	Status	Notes
2/8/15	ļ	Hughes	Board/Staff	2015	COMPLETE	COMPLETE Presented at June 28, 2015 Board Meeting
2/8/15		Naylor	Tournament Committee	2015	COMPLETE	Scheduled for June 27, 2015 @ Gray's Crossing
4/20/15	Working on New member orientation program, come out at Semi-Annual Meeting – review expectations and how governance actually works. Build engagement.	Troyanoski	Board/Staff	2015	COMPLETE	Scheduled for June 28, 2015 @ Eldorado in Reno, NV
4/20/15	PGA Compensation Survey to be discussed at future meetings to determine low participation.	Pence	Board/Staff	2015	COMPLETE	To be addressed under Employment Report @ June 28, 2015 Board Meeting
10/19/15	Offer Mentorship assistance to suspended Apprentices at Chardonnay.	Troyanoski	Sutton/App Mtr Comm	2015	COMPLETE	Contact high rank Class A to inquire/offer assistance
10/19/15	New Facility report listed facilities that are not new. Find out why.	Troyanoski	Staff	2015	COMPLETE	Review list to find out why listed, or if listed by error.
12/6/15	Survey Completion - set goal to improve ranking of 20th out of 41 Sections	Jones	Board/Staff	2016		promote participation to membership
2/22/16		Moriarty	Staff	2016		on poing
2/22/16		Stansberry	Chapter/Presidents	2016		on going
12/4/16	Encourage Chapter Presidents to get together to increase participation and apprenticeship	Stansberry	Chapter/Presidents	2017		on going
4/24/17	Review Bylaws: Discussion on looking into updates from previous meetings. Requested that VP Moriarty create task force to review bylaws prior to Semi-Annual Meeting, particularly 6.5 as it relates to elections. Requested that those who would like to participate should contact VP Moriarty.	Troyanoski	Moriarty	2017		ongoing
4/24/17	Provide update on Engagement Survey. Exec. Dir. Thomas and team to research engagement tool and benchmark in order to measure progress.	Sutton	Exec.Dir. Thomas	2017		ongoing
						ro.

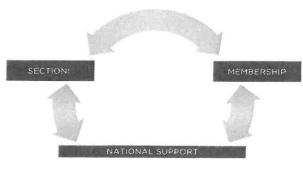
Northern California Long-Term Strategic Plan (2016-2020)

January 2016



Evolving Current Strategic Plan

 Opportunity to evolve Strategic Plan in order to maximize national support while still maintaining focus on Sectionspecific needs of the member





Mission & Vision

The Northern California $\dot{P}GA$ Section, our Officers, Board of Directors, Committees and Staff exist in order to:

Promote the enjoyment and involvement in the game of golf and to contribute to its growth by providing services to golf professionals and the golf industry.

The NCPGA will accomplish this mission by enhancing the skills of its professionals and the opportunities for amateurs, employers, manufacturers, employees and the general public.

In so doing, the PGA will elevate the standards of the professional's vocation, enhance the economic well-being of the individual member, stimulate interest in the game of golf, and promote the overall vitality of the game.

Serve Our Members

Grow the Game









Strategic Vision

- A. We must be in constant pursuit of excellence and committed to innovation, collaboration and improvement;
- B. Teamwork and talent must define our culture and must be exhibited in our communication, accountability, honesty, trust and impact;
- C. A commitment to diversity and inclusion must resonate throughout the entire Section as it is essential to any activity or program the Section conducts and/or any practice that is implemented;



Strategic Vision (cont.)

- D. The primary strategy for any activity or program that the Section conducts must meet one of the following:
 - Protect and enhance the PGA brand;
 - Directly or indirectly help our PGA Members;
 - Develop new golfers, promote the game of golf and create new initiatives to make it more fun and enjoyable;
 - Position the Section and our Members as leaders in the business, teaching and playing of the game;
 - Develop regional growth and influence;
 - Strengthen the perception of the PGA of America and its Members as the tangible connection between the game and all that play it in the Section.



Current Financial State

Loan Receivable
(Reserve Account)
is healthy and
represents 17% of
annual revenues

- Accounts
 Receivable do not appear to have any accounts at risk
- Chapters and Divisions have high cash balances

Northern California Section of The PGA Combined Statements of Financial Position December 31, 2015 and 2014

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291,188
45 245
4,723
4,707
399,909
34,668
3 434,577
\$ 44,054
3,439
318,609
366,102
68,475
\$ 434,577





Structure

 Opportunity to evolve structure to focus on business areas with committees / task forces assigned within these areas



Supporting Activities that feed into Core Products: Membership, Governance, Awards, Finance, Marketing and Partnership (sponsorship) Development.



Role of a Committee / Task Force

- Committees are an extension of the Board of Directors
- · Purpose is to do the majority of work on assigned tasks
- Committee information enables the Board to focus on the overall project impact
- · Committees are advisory in nature, the decision is left to the Board

Standing Committees

- Exist due to ongoing need to perform specific tasks on behalf of the Board
- The Board shall provide a written mission statement for the Committee
- The Board may change the mission or discontinue the Committee at any time
- The Chair and members should be selected based upon their expertise as relating to the specific task

Task Forces

- Established by the Board of Directors to accomplish a specific task within a specific time frame
- Upon accomplishment of the task, the task force disbands



SWOT Analysis

Strengths:

- Solid leadership and staff
- Player development programs
- Partnership programs
- Increased ADP Funding

Opportunities:

- NCPGA Connect
- Growth in partnership with Allied Associations (NCGA, CAG, USGA. PGA TOUR & LPGA)
- Host of 2020 PGA Championship
- Member engagement (education)



Weaknesses:

- Higher costs of doing business
- Positioning brand within marketplace
- Staff resources / bandwidth
- Member engagement (participation)

- State regulations (water, wages, taxation)
- Economy Course closings
- Management companies (employment)
- Third-party Tee Time Companies

Employment: Key Insights

Insights

Significant % of Members over age 55 and downward projection of new members



Implications

Overall Facility Penetration = 71% with lower numbers at public / muni



Ensure Succession Planning

Unemployment Rate = 1.8% however

courses



Prioritize Facility Penetration Based on Facility Type

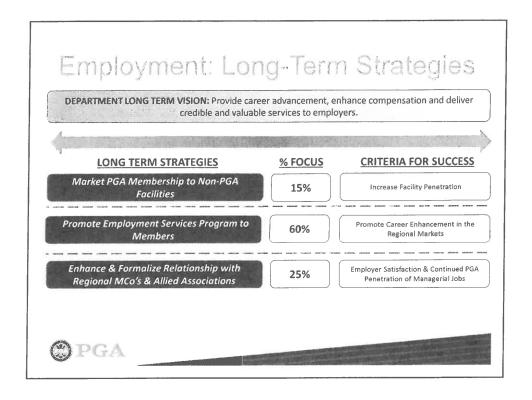
compensation levels have remained flat for sometime

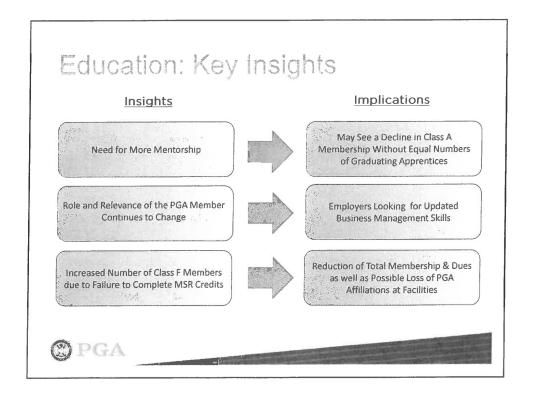


Employment is strong however Members may be underemployed and/or undercompensated

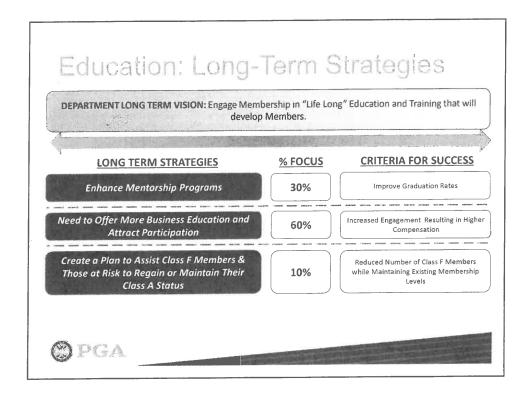


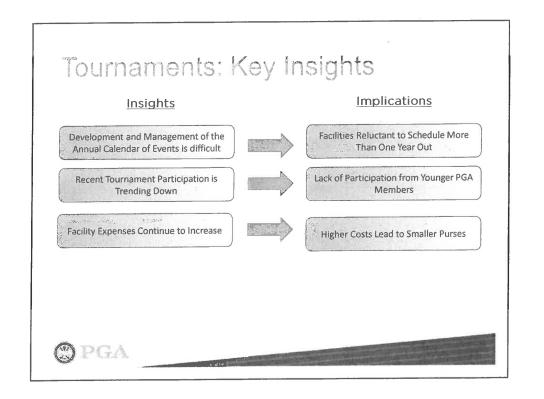


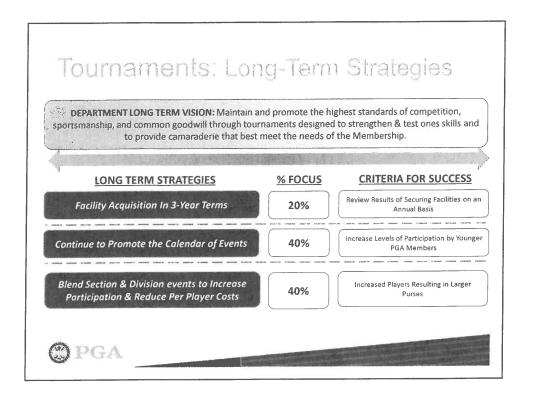


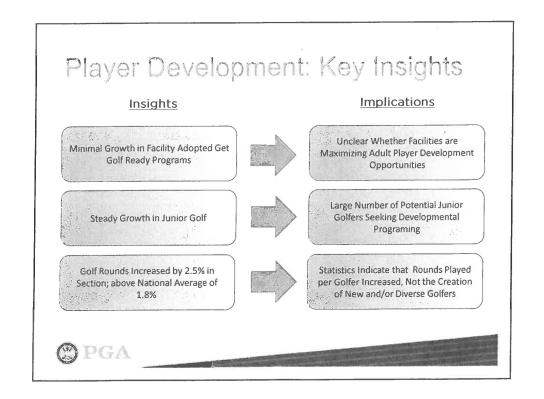


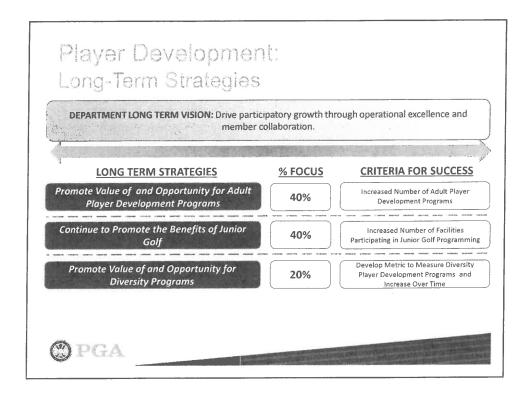


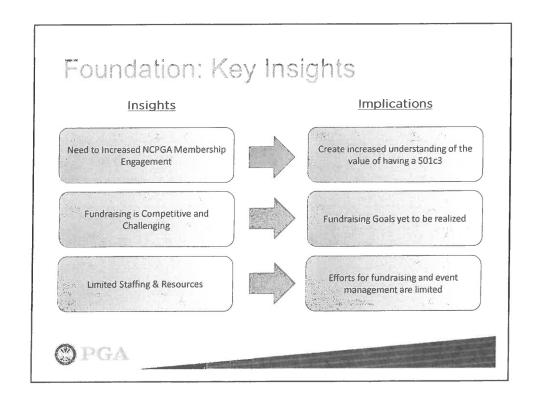


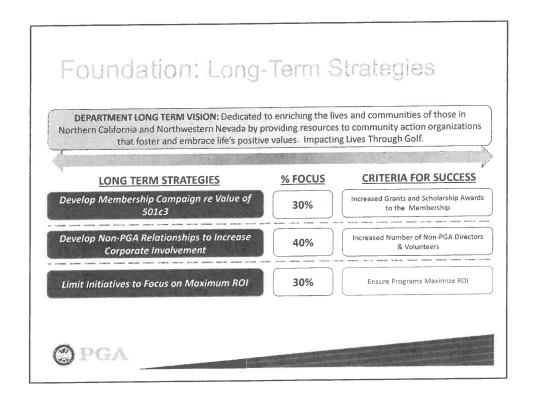












NCPGA COMMITTEE EVOLUTION PLAN - Summary

March 30, 2017

The NCPGA Committee Evolution Plan targets greater productivity, efficiency and member engagement by consolidating the 11 current committees to better align with the strategic plan's core products and the NCPGA section's immediate opportunities. The Committee Evolution initiative aligns with restructuring recently implemented by the PGA of America in December 2016.

Each of the Core Committees will be comprised of a <u>Committee Chairman</u>, <u>NCPGA BOD liaison</u>, <u>NCPGA Staff Member</u> and five NCPGA Members or Level III Apprentices selected by the Committee Chairman. Core Committees will meet together 3 times each year for 6 hours. The process encourages committees to communicate on initiatives that may cross over from time to time and will provide actionable guidance for the NCPGA Executive Leadership & NCPGA BOD.

The following are the **Core Committees**:

- Membership & Apprentice Mentoring
- Education
- Coaching and Player Development
- Junior Golf
- Member Tournament & Tournament Rules Committee
- Diversity and Inclusion

Additional operational and functional committees will remain engaged and have a different cadence to their meeting schedule:

- Awards Committee
- Past President's Committee/Business Development
- Nominations & Elections Committee
- Policies & Procedures

The following Task Force Work Groups will focus on immediate NCPGA opportunities identified by the BOD and Officers. Task Force Work Groups will meet as needed to accomplish their intended goal. Once work is completed, Task Force Work Groups may be sunset or may be absorbed into an existing committee.

- Sponsorship Task Force (Lead by the Past Presidents Committee/Business Development)
- Membership Engagement (Lead by the Membership & Apprentice Mentoring Committee)

The following committees will be integrated into the above Core Committees and sunset.

- Teaching
- Growth of the Game
- Apprentice Mentoring
- Communications & Public Relations

PGA of America's Committee Plan (Realigned in December 2016)

Core Committees:

- Championships & Member Tournaments Committee
- Education Committee
- Employment Committee
- Global Committee
- Junior Golf Committee
- Membership Committee
- Executive Directors Committee
- Coaching and Player Development
- Properties Advisory Committee

Additional operational and functional committees that are dependent upon both PGA Member and non-Member expertise remain engaged, including the following:

- Audit Committee
- Board of Control
- Budget Committee
- Investment Committee
- PGA REACH

• Rules Committee

Targeted work groups will be transitioned to teams that perform a specific job once a year, including:

- Special Awards Team
- Merchandiser of the Year Team
- Hall of Fame Team
- Hall of Fame Nomination Team
- Scholarships Selection Team

The focus and function of the following committees will be integrated into committees listed above and, therefore, will be sunset:

- Member Benefits
- Member Engagement / Communication, PR and Marketing
- Diversity & Inclusion
- Work Force Task Force (project completed in Nov '15)
- Meeting Schedule



June 15, 2017

To: NCPGA Board of Directors

NCPGA Finance Committee

From: Dede Moriarty, Vice President

Chris Thomas, Executive Director and COO

cc: NCPGA Staff

PGA of America Staff

NCPGA Financial Statements for five months ending May 31, 2017 (NEW LOOK to PROJECT SUMMARY):

The **Comparative Statement of Financial Position** (balance sheet page 2) indicates \$243,424 in total liabilities and net assets and is \$59,244 lower than the same period ending last year. This difference is found in these key areas:

- Cash and Cash Equivalents is \$27,074 less than year prior. However, Accounts Receivable for this period
 is \$26,513 more than year prior; this is encouraging as it demonstrates more sponsor sales secured than
 last year at this time.
- 2. Section Loan Program (reserves) is \$54,152 less than year prior and is the result of needing to borrow additional monies from the Section Reserves that will be reimbursed in July once ADP and Membership Dues are funded.
- 3. Prepaid Expenses is \$6,090 more compared to the same period last year.

The **Statement of Activities – Section Only** (page 3) reflects a negative operating result of \$43,118 and includes deprecation of \$5,662. The 2017 operational budget anticipated a loss of \$38,316 for a net negative to plan of \$4,802.

Significant variances and corresponding explanations are detailed below:

- The Section experienced a shortfall found in Seminar 1 this project was negative to plan in the amount of \$2,351.
- Marketing Programs is absorbing the costs associated with retaining a Business Development Consultant.

The **Project Summary** (pages 4-7) provides the details of all activities (Section, Chapters and Divisions) complete with closed projects.

Please take a moment to review the supporting schedules to become familiar with the nature of account balances.



Northern California PGA PGA_COMPANY Comparative Statement of Financial Position

A			May-17	May-16
Assets	Cumant Assats			
	Current Assets			
		Cash and Cash Equivalents	29,698	56,772
		Accounts Receivable	90,615	64,102
		Section Loan Program	70,813	124,965
		Prepaid Expenses - Current	24,655	18,565
		Total Current Assets	215,782	264,405
	Due from/to Affiliates			
	Property and Equipment			
		Leasehold/Building Improvements	4,562	4,562
		Computer Hardware	22,989	19,934
		Computer Software	1,499	1,499
		Equipment	6,567	6,567
		Furniture & Fixtures	5,895	5,895
		Automobile	79,349	79,349
		Less: Acc Depreciation	(93,217)	(79,541)
		Total Property and Equipments	27,642	38,264
	Other Assets			
		Total Other Assets	:-	-
		Total Assets —	243,424	302,668
		-		
Liabilities	Current Liabilities			
	Out Cit Liabilities	Accounts Payable & Accrued	81,394	35,095
		Deferred Revenue Current	204,054	222,735
		Total Current Liabilities	285,447	257,830
	Other Liabilities		200,111	207,000
		Total Liabilities	285,447	257,830
	Net Assets	Total Edulindo	200,777	207,000
		Net Assets	(42,023)	44,838
		Total Net Assets	(42,023)	44,838
		Total Liabilities and Net Assets	243,424	302,668





Statement of Activities Northern California PGA NCA-Northern California Period Ending May-17

Increase/(Decrease) in Net Assets from Operations

Increase/(Decrease) in Net Assets

YTD Revenue	YTD Expenses	YTD Profit/Loss	YTD Revenue	YTD Expenses	YTD ProfivLoss	Actual vs. Budget	Actual vs Budget	Actual vs Budget
May-17	May-17	May-17	May-17	May-17	May-17		Expense	Profit/Loss
į	,							
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<u>©</u>	25,472	(25,472)	(0)	32,624	(32.624)		856'nc	(0,848)
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202	200	(43,118)	(673,770)	612,086	(38,316)	(52,119)	(47,317)	(4,802)
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7 790	5.066	ACT C	(e) (e)	> ((o)	1,290	346	944
1018	2 581	1000	(c)	0	<u>©</u>	7,790	5,068	2,724
0000	9000	(000)	(c)	0	(0)	1,915	2,581	(686)
7,380	0,333	0,035	(0)	0	(0)	7,390	6.355	1 035
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9,745	9.033	712	0)	0	()	0 10 0	12,044	(1,504)
91,085	71,062	20.023	(0)		(0)	8,745	9,033	712
812 738	825 834	and our	(a)	0	(0)	91,085	71,062	20,023
05/120	100,000	(23,096)	(573,770)	612,086	(38,316)	38,965	(23,745)	15,220
612,736	635,831	(23,096)	(573,770)	612 DRR	(36 346)	100 00		



TYNCA-Article Jasoc	Columbia	Closed	Project Name	ITD Revenue	ITD Expense	ITD Profit/Loss	ITD Budgeted	ITD Budgeted	Budgeted	Revenue	Expense	Variance
TYNCA-Action Page	17/VCA-A facili graph 1(15) 0 (115) 0 (115) 0 (115) 0 (115) 0 (115) 0 (115) 0 (115) 0 0 0 0 (115) 0 (115) 0 (115) 0 (115) 0 (115) 0 (115) 0		17NCAAA-Allied_Assoc	0	And the last of th	A CONTRACTOR OF THE PARTY OF TH	Revenue	Expense	Profit/Loss	Variance	Variance	THE STATE PROPERTY AND ADDRESS OF THE STATE PROPERTY AND ADDRESS OF THE STATE PARTY AND ADDRE
Third-Actorial Communications 115	TYPICA-termit_Communication TYPI	*	17NCAAA-Golf Rep Show 1	(15)						0	(411)	(411)
Taylock-front Communication Case Cas	Table-Archering Table-Archering Table		Total Allied Accordations	(01)		And the second s	0	0		(12)	0	(15)
TYNCA-Genet_Conventition	TYNCA-Grant Communication			(GT)	411		0	0		(15)	(411)	(426)
TYPICA-Gen_ B_Admin B4,822 155,901 (71,080) 75,515 144,977 (69,482) 9,306 (10,929) (10,929	TYNCA-NCAL_Foundation		17NCA-Email_Communication	0			0	1,875		0	(375)	(375)
17MCA-Gen_B_Admin 64,821 155,901 (74,080) 75,515 144,977 (66,462) 9,306 (119,240) 17MCA-Gen_B_Admin 22,239 22,239 (1,559) 12,000 27,126 1,564 (1,650) 17MCA-MCAL_Foundation 12,000 13,553 (1,559) 12,000 27,126 (1,650) 1,660 17MCA-Mortering Programs 9,660 47,031 (4,514) 4,500 45,221 (4,0721) 5,160 (1,810) 17MCA-Mortering Programs 9,660 47,031 (4,0721) 4,500 (5,000) (6,000) 3,356 (1,810) 17MCA-Mortering Programs 1,060 47,031 4,500 45,00 (5,000) (1,810) (1,540)	TYMCA-Gene & Admin Bé 821 155,90 (7,1,090) 75,515 144,977 (69,462) 9,300 (10,924) 17MCA-Connect 17MCA-Connect 1,200 22,126 22,126 0,105,53 (1,654) 17MCA-Connect 1,700 1,5200 13,535 (1,532) 1,2000 2,700 9,300 0 1,650 17MCA-Mortenbride, Programs 3,660 47,031 (1,532) 4,520 45,201 5,160 (1,1810) 17MCA-Mortenbride, Showing Connect 2,144 0,2144 (2,1449) 16,500 5,160 (1,1810) 17MCA-Mortenbride, Showing Connect 2,1449 1,500 3,500 (1,1540) 3,500 (1,1540) 1,1540 17MCA-Reluction, Seminard 3,424 36,56 (2,144) 1,500 1,500 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1540 1,1										(2.12)	(c/c)
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TYNCA-Connect TYNCA-Connec	TYNCA-Commett		17NCA-NCAL_Foundation	22,289			22,126			164	(164)	0
170/CA-Marketing_Programs 9,660 47,031 4,500 45,221 4,500 4,5221 4,510 5,160 (10,853) (11,810) (1	17NCA-Marketing_Programs \$,660 47,331 47,369 45,210 45	T	17NCA-Connect	12,000			12,000	002.6		A CONTRACTOR OF THE CONTRACTOR	Control Contro	7.70
TNCA-Netrolandise_Show	17NCA-Netrchandise_Slow 0 2,144 (2,149) 7,700 (40,721) 5,160 (1,810) Total Marketing 2,146 6,2728 (4,1,681) 16,500 (40,721) 5,160 (1,840) Total Marketing 2,146 6,2728 (4,1,681) 16,500 (3,600) (6,001) 17NCA-Education_Seminard1 34,245 36,596 (2,351) 47,500 47,500 (13,255) 10,500 17NCA-Education_Seminard2 0 0 2,340 47,500 47,500 (13,255) 10,500 17NCA-Education_Seminard2 0 0 2,500 25,000 (13,255) 10,500 17NCA-PAT_O1 420 420 2,350 1,750 600 (13,255) 1,500 17NCA-PAT_O2 1,70CA-PAT_O3 1,70CA-PAT_O3 1,750 600 (1,500) 1,500 17NCA-PAT_O3 1,70CA-PAT_O3 1,70CA-PAT_O3 1,750 600 (1,500) 1,500 17NCA-PAT_O3 1,70CA-PAT_O3 1,70CA-PAT_O3 1,70CA-PAT_O3		17NCA-Marketing_Programs	099'6		-	A 500	2,700		0	(10,853)	(10,853)
Total Marketing Total Section Marketing Total Section Marketings Total Section Marketing	Total Marketing Total Marketing Total Marketing Total Marketing 14,500 6,000 6,000 6,000 6,000 3,856 TANCA-Board Mrgs 1,000 5,149 6,149 0 3,600 13,600 0 1,549 TANCA-Board Mrgs 1,000 5,149 6,149 0 3,600 0 1,549 1,590 TANCA-Board Mrgs 1,000 0 0 2,349 36,356 2,349 47,500 47,500 0 1,549 TANCA-Board Mrg 1,000 0 0 0 0 0 1,549 1,090 TANCA-Parl OI 1,000 0 0 0 0 0 1,390 1,390 TANCA-Parl OI 1,000 0 0 0 0 0 0 0 0 0 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390 1,390	Γ	17NCA-Merchandise_Show	0	2,144	(10/10/10/10/10/10/10/10/10/10/10/10/10/1		43,621	-	5,160	(1,810)	3,350
17NCA-Player_Devel_G&A	T/NCA-Part Information Service 1,440 beaut Information Service 1,540 beaut Information Service Service Services Information Services I		Total Marketing	21 660	00000	and the same of th		0000		0	3,856	3,856
17NCA-Board_Mags 0 5,149 (5,149) 0 3,600 (3,600) 0 (1,549) 17NCA-Board_Mags 17NCA-Board_Mags 0 5,149 (5,149) 0 3,600 (3,600) 0 (1,549) 17NCA-Education_Seminard 0 0 0 25,000 25,000 0 (25,000 25,000 0 (25,000 25,000 1,793 (2,328) 1,793 (2,328) 1,793 (2,328) 1,793 (2,328) 1,793 (2,328) 1,793 (2,328) 1,790 600 (1,330) 1,330	17NCA-Board_Nitgs 0 5,149 (5,149) 0 3,600 (3,600) 0 (1,549) 17NCA-Board_Nitgs 17NCA-Board_Nitgs 0 5,149 (5,149) 0 3,600 (3,600) 0 (1,549) 17NCA-Board_carton_Seminard3 0 0 25,000 25,000 0 (1,5500) 25,000 17NCA-PAT_01 420 420 13,1851 161,050 28,600 0 (1,530) 1,730 17NCA-PAT_02 1,700 1,700 23,50 1,750 600 (1,530) 1,530 17NCA-PAT_03 1,700 2,350 1,750 600 (1,530) 1,530 17NCA-PAT_03 1,700 0 2,350 1,750 600 (1,530) 1,530 17NCA-PAT_03 1,700 0 0 2,350 1,750 600 (1,530) 1,530 17NCA-PAT_03 1,700 0 0 0 0 0 0 0 0 0 0 0	T			07,720		16,500	53,921		5,160	(8,807)	(3,647)
17NCA-Feducation_Seminar01 34,245 36,596 (2,351) 47,500 47,500 (1,549) (1,549) 17NCA-Feducation_Seminar01 10,204 0 0 25,000 0 75,000 0 10,904 10,904 17NCA-Feducation_Seminar03 162,843 30,992 131,851 161,050 25,000 0 (25,000 25,000 0 (25,000 25,000 0 (25,000) 25,000 0 (25,000) 25,000 0 (25,000) 25,000 0 (25,000) 25,000 0 (25,000) 25,000 0 (25,000) 25,000 1,090 0 (25,000) 1,090 0 (25,000) 1,090 0 0 (25,000) 1,390 (1,390) 1,390	17NCA-Education_Seminard1 34,245 36,596 (2,354) 47,500 47,500 (1,325) (1,549) 17NCA-Education_Seminard2 0 0 25,000 25,000 0 (13,255) 10,904 17NCA-Mambership_Programs 162,843 30,992 131,853 161,050 25,000 0 (13,200) 25,000 17NCA-Mambership_Programs 420 420 0 2,350 17,750 600 (1,330) 1,330 17NCA-MAT_03 1,704 420 0 2,350 1,750 600 (1,330) 1,330 17NCA-MAT_03 1,704 600 600 0 2,350 1,750 600 (1,330) 1,330 17NCA-PAT_03 1,704 600 600 0 0 600 (1,300) 1,330 17NCA-Pata-Ting_Competitio 600 600 15,000 16,000 0 16,000 16,000 16,000 17NCA-Pata-Ting_Competitios 0 25,472 (25,472) (25,472)		17NCA-Board_Mtgs	0	5,149			3 600			1	AND THE CHARGE STATE OF TH
17NCA-Match_Player_Descripts 1000A 0 <	17NCA-bulactriands 0		17NCA-Education_Seminar01	34,245	36,596	(2.351)	47 500	000,5	loo'c)	0	(1,549)	(1,549)
1NOCA-Membership_Programs 162,843 30,992 131,851 161,050 25,000 <td>1NNCA-Movers/Inpercent 162,843 30,992 131,851 161,050 25,000 0 (25,000) 25,000 1NNCA-Movers_Shakers 162,843 30,992 131,851 161,050 28,664 132,386 1,793 (25,00) 25,000 1NNCA-PAT_02 1,485 1,200 285 2,330 1,750 600 (1530) 1,330 1NNCA-PAT_03 1,200 600 600 600 600 (1530) 1,330 1NNCA-PAT_04 600 600 600 600 1,600 1,600 1,600 1NNCA-Patching_Competitio 0 0 16,000 1,600 1,600 1,600 1,600 1,600 1NNCA-Player_Devel_G&A 0 125,472 (25,472) 0 1,600 1,6</td> <td></td> <td>17NCA-Education Seminar03</td> <td></td> <td></td> <td>(100)(1)</td> <td>005,74</td> <td>47,500</td> <td></td> <td>(13,255)</td> <td>10,904</td> <td>(2,351)</td>	1NNCA-Movers/Inpercent 162,843 30,992 131,851 161,050 25,000 0 (25,000) 25,000 1NNCA-Movers_Shakers 162,843 30,992 131,851 161,050 28,664 132,386 1,793 (25,00) 25,000 1NNCA-PAT_02 1,485 1,200 285 2,330 1,750 600 (1530) 1,330 1NNCA-PAT_03 1,200 600 600 600 600 (1530) 1,330 1NNCA-PAT_04 600 600 600 600 1,600 1,600 1,600 1NNCA-Patching_Competitio 0 0 16,000 1,600 1,600 1,600 1,600 1,600 1NNCA-Player_Devel_G&A 0 125,472 (25,472) 0 1,600 1,6		17NCA-Education Seminar03			(100)(1)	005,74	47,500		(13,255)	10,904	(2,351)
17NCA-PAT_01	170CA-PAT_OI 170CA-PAT_OI<	1	17NCA-Membership Programs	167 843	00000	0	72,000	25,000		(25,000)	25,000	0
17NCA-PAT_02 420 420 0 2,350 1,750 600 (1,930) 1,330 17NCA-PAT_02 120 120 2,350 1,750 600 (16,000) 1,630 17NCA-PAT_03 100 0 0 0 0 600 (16,000) 1,630 17NCA-PAT_04 600 600 0 0 0 600 (16,000) 1,630 17NCA-Teaching_Competitio 0 0 0 0 0 600 1,600 1,600 17NCA-Pat_04 600 0 0 1,600 0 1,600 1,600 1,600 17NCA-Pat_04 600 1,25,472 256,600 126,014 130,586 (16,000) 1,600 1,600 17NCA-Diayer_Devel_G&A 0 25,472 (25,472) 0 25,64 (1,500) 0 1,7152 17NCA-Committee_Meetings 0 1,097 (1,097) 0 1,000 0 1,000 0 1,000	1770CA-PAT_02 420 420 0 2,350 1,750 600 (1,930) 1,330 17NCA-PAT_02 1,485 1,200 2,350 1,750 600 (1,530) 1,330 17NCA-PAT_03 1,000 600 600 600 600 1,500 1,500 17NCA-PAT_04 600 600 600 600 600 16,000 1,500 1,500 17NCA-PAT_04 600 600 600 600 600 16,000 16,000 1,500 1,500 17NCA-PAT_04 600 1,750 600 16,000 16,000 16,000 16,000 16,000 16,000 17NCA-Player_Devel_G&A 0 25,472 125,472 0 25,600 15,000 16,000	T	17NCA-PAT 01	200,201	266,06	131,851	161,050	28,664	132,386	1,793	(2,328)	(535)
1,445 1,200 285 2,350 1,750 600 (865) 550	1,445		17NCA-PAT 02	420	420	0	2,350	1,750	009	(1,930)	1,330	(009)
tritio 600 600 600 0 0 0 0 0 0 0 0 0 0 0 0 0	s.A 1.0 0 2.350 1,750 600 (2,230) 1,630 etitio 600 600 0 0 0 0 600 (600) s.A 199,713 75,076 124,637 256,600 126,014 130,586 (16,000) 16,000	T	17NCA-PAT 03	1,460	1,200	285	2,350	1,750		(865)	550	(315)
strito 0 0 0 0 0 600 (600) strito 0 0 15,000 15,000 16,	eutrito 600 0 0 0 0 600 (600) ettito 199,713 75,076 124,637 256,600 16,000 17,152 17,153 17,153 17,153	Ť	17NCA-PAT OA	021	120	o	2,350	1,750		(2,230)	1,630	(009)
8A 0 15,000	8.A 199,713 75,076 124,637 256,600 16,000<	1	17NCA-Teaching Compatitio	0009	009	0	0	0	0	009	(009)	0
9.4 159,713 75,076 124,637 256,600 126,014 130,586 (56,887) 50,938 (1,698) 9.4 0 25,472 (25,472) 0 32,624 (32,624) 0 7,152 tings 0 1,997 (1,097) 0 250 (250) 0 51 mp 36,685 34,541 2,144 35,250 35,250 0 1,435 709 mp 38,485 28,264 5,221 30,000 30,000 30,000 30,000 30,000 30,000	9A 129,713 75,076 124,637 256,600 126,014 130,586 (56,887) 50,938 tings 0 25,472 (25,472) 0 32,624 (32,624) 0 7,152 tings 0 1,199 0 25,600 0 25,624 6,250 0 7,152 tings 0 1,097 0 1,000 0 1,000 0 1,097 0 1,000 0 1,097 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,250 0 1,435 709 1,435 709 1,736 1	1	Total Membershin	0	0	o	16,000	16,000	o	(16,000)	16,000	0
8A 0 25,472 (25,472) 0 32,624 (32,624) 0 7,152 tings 0 1,997 (1,997) 0 1,000 (1,000) 0 51 mp 36,685 34,541 2,144 35,250 35,000 0 1,435 709	8A 0 25,472 (25,472) 0 32,624 (32,624) 0 tings 0 199 (199) 0 250 (250) 0 mp 36,685 34,541 2,144 35,250 30,000 0 1,435 mp 35,264 5,221 30,000 30,000 0 3,485	+	\$ 110 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	199,/13	75,076	124,637	256,600	126,014	130,586	(56,887)	50,938	(5,949)
thigs 0 199 (199) 0 250 (250) 0 51 0 1,097 (1,097) 0 1,000 (1,000) 0 (97) mp 36,685 34,541 2,144 35,250 35,250 0 1,435 709 33,485 28,264 5,221 30,000 30,000 0 2,005	17NCA-Committee_Meetings 0 199 (199) 0 250 (250) 0 17NCA-ED_Conference 0 1,097 (1,097) 0 1,000 0 <td< td=""><td></td><td>17NCA-Player_Devel_G&A</td><td>0</td><td>25,472</td><td>(25,472)</td><td>0</td><td>32,624</td><td>(32,624)</td><td>0</td><td>7 152</td><td>7.153</td></td<>		17NCA-Player_Devel_G&A	0	25,472	(25,472)	0	32,624	(32,624)	0	7 152	7.153
tings 0 199 (199) 0 250 (250) 0 51 0 1,097 (1,097) 0 1,000 (1,000) 0 (97) 0 1,295 (1,295) 0 1,250 (1,250) 0 (45) mp 36,685 34,541 2,144 35,250 35,250 0 1,435 709 33,485 28,264 5,221 30,000 30,000 0 2,405	tings 0 199 (199) 0 250 (250) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		отай айрипуниция в Рефинация перендайна менд салбан америкалык, кату удажерен катуулдар боланду түмүлү									761'/
mp 36,685 34,541 2,144 35,250 0 1,000 0 1,000 0 (97) 0 (97	mp 36,6885 34,541 2,144 5,221 30,000 30,000 (1,000) (1,000) 0		17NCA-Committee_Meetings	0	199	(199)	0	250	(250)	-0	51	E4
mp 36,885 34,541 2,144 35,250 0 1,250 0 (455)	mp 36,685 34,541 2,144 35,250 30,000 3,000 1,250 (1,250) 0	i	17NCA-ED_Conference	0	1,097	(1,097)	0	1,000	(1,000)	0	(47)	TC /LLO/
mp 36,685 34,541 2,144 35,250 35,250 0 1,435 709 33,485 28,264 5,221 30,000 30,000 0 2,485	mp 36,685 34,541 2,144 35,250 35,250 0 1,435 33,485 28,264 5,221 30,000 30,000 0 3,485		Total Section Meetings	0	1,295	(1,295)	0	1.250	(1.250)		(10)	(75)
mp 36,685 34,541 2,144 35,250 35,250 0 1,435 709 33,485 28,264 5,221 30,000 30,000 0 2,000	17NCA-Match Play_Champ 36,685 34,541 2,144 35,250 35,250 0 1,435 17NCA-Movers_Shakers 33,485 28,264 5,221 30,000 30,000 0 3,485				Annual State of the last of th				(acid)		(45)	(45)
33,485 28,264 5,221 30,000 30,000 n 3,485	33,485 28,264 5,221 30,000 30,000 0 3,485	1	17NCA-Match_Play_Champ	36,685	34,541	2,144	35,250	35,250	0	1,435	700	777
100 P	00410	c-1	17NCA-Movers_Shakers	33,485	28,264	5,221	30,000	30.000	0	2 405		2,144



The state of the s	When Still Waterstoon T. C. St. St. St. St. St. St. St. St. St. St									
	17NCA-Prior_Year_Project	(53)	(583)	530	0	10	0	(53)	203	1001
*	17NCA-ProSeries_02	16,410	16,387	23	18 000	18 000		(001 +)	200	050
*	17NCA-ProSeries 03	15 700	17.000	The same of the sa		000,01		(UEC,1)	1,613	23
	O COLUMN TO THE PROPERTY OF TH	72,7aU	15,689	71	15,150	15,150	O	610	(539)	71
*	17NCA-ProSeries_04	17,410	17,007	403	14,900	14,900	0	2 510	(501.0)	
*	17NCA-Pro Scotch Champ	7000 10	010 00	And the last of th	The second secon	and the second s		2101	(/ (7))	403
et de l'anne de		7T,200	959,77	(1,376)	21,400	21,400	0	(120)	(1.256)	(1 275)
	17NCA-Sr-Jr_Championship	17.400	13.869	2 531	10 400	10 400		Be Compared to Constitution and an arrangement	/	(0,17,4)
-	A THE R. S. P. S.	The state of the s		1000	10,400	10,400	5	(1,000)	4,531	3,531
	1/NCA-Ieam_Champ	26,735	26,639	96	27,000	27,000	0	(265)	361	90
	17NCA-Tournament G&A	8.070	44 877	(36 207)	000 00	000.07	Charles (m) beauty to the control of		100	300
Andreas and Association	The second secon	CHICAGO CANADA C		(100,00)	22,330	49,200	(76,270)	(14,860)	4,323	(10,537)
	lotal Tournaments	193,183	219,346	(26,164)	203,030	229,300	(26,270)	(9.847)	P30 6	106
	TOTAL SECTION ONLY	521,651	564,769	(43,118)	573,770	612,086	(38.316)	(52,120)	72070	007
	The state of the s							1011111	140111	166.0417.1



(1,043)	187	499	E 7	6	000	3,700	3,679	7,096		1,989	(135)	(785)	(374)	17	712		575	2,646	(359)	(150)	11	2,724		1,164	0	(1,540)	(290)	(999)		944	0	0	944		(74)	(174)
(3,443)	(2,263)	(3,251)	(1.727)	(2 320)	7 200	3,700	(821)	(10,124)		(261)	(1,940)	(3,350)	(1,694)	(1,788)	(9,033)		(300)	(624)	(2,909)	0	(1.234)	(5,066)		(61)	0	(1,310)	(1,210)	(2,581)		(95)	(290)	0	(346)		(1,874)	(2,674)
2,400	2,450	3,750	1,770	2.350			4,500	17,220		2,250	1,805	2,565	1,320	1,805	9,745		875	3,270	2,550	(150)	1,245	7,790		1,225	0	(230)	920	1,915		1,000	290	0	1,290		1,800	2,500
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(1,043)	187	499	43	30	3,700	3 670	6,000	7,096	4 000	1,989	(135)	(785)	(374)	17	712		575	2,646	(328)	(150)	11	2,724		1,164	0	(1,540)	(290)	(999)		944	0	0	944		(74)	(174)
3,443	2,263	3,251	1,727	2,320	(3,700)	821	770	10,124	264	1070	045,1	3,350	1,694	1,788	9,033		300	624	2,909	0	1,234	5,066		61	ō	1,310	1,210	2,581		56	290	0	346	And the state of t	1,874	2,674
2,400	2,450	3,750	1,770	2,350	0	4.500	17 220	77,420	2 250	1 805	EVOO,1	2,565	1,320	1,805	9,745	CDL MARK (Video	875	3,270	2,550	(150)	1,245	7,790	To the design of the second se	1,225	0	(230)	920	1,915		1,000	290	0	1,290	Table Limited Transfer of the Control of the Contro	1,800	2,500
1 78 A A DA S C A C A C A C A C A C A C A C A C A	T/NCA-ADMPS1_Championship	17NCA-AD_MPS_02	17NCA-AD_MPS_03	17NCA-AD_MPS_04	17NCA-AD_Prior_Year_Proj	17NCA-Assistants_G&A	AA Division		17NCABAC-G&A	17NCABAC-Play Ed 01	17XI ADA A DI L. T. J. AA	I/NCABAC-Play_Ed_02	I/NCABAC-Play_td_03	1/NCABAC-Play_Ed_04	Bay Area Chapter	e de la composition della comp	I/NCAMC-Ed_Seminar_01	1/NCAMC-G&A	17NCAMC-Meeting_Golf_03	17NCAMC-Prior_Year_Proj	17NCAMC-ProAm_01	Monterey Bay Area Chapter		17NCANC-G&A	17NCANC-Meeting_Golf_01	17NCANC-Prior_Yr_Project	17NCANC-Semi_Ann_Mtg_Golf	North Coast Chapter	The state of the s	1/NCANS-G&A	1/NCANS_Mtg_Golf_01	17NCANS_Mtg_Golf_02	North State Chapter		17NCASJ-3x9_Champ	17NCASJ-Event_01
*	T			*	7				1	*	*			T				T	*	T	*				1		F						E	A TOTAL STREET, STREET		*

17NCASJ-Event_02	1,300	1,688	(388)	o	0	0	1,300	(1,688)	(388)
17NCASJ-G&A	1,790	119	1,671	0	0	0	1,790	(119)	1.671
San Joaquin Chapter	7,390	6,355	1,035	0	0	0	7,390	(6,355)	1,035
				-					
17NCASD-G&A	11,500	240	11,260	0	0	0	11,500	(240)	11,260
17NCASD-Sr_Match_Play	4,250	5,950	(1,700)	0	0	0	4,250	(5,950)	(1,700)
17NCASD-Sr_Pro_Pro_01	3,915	3,977	(62)	0	0	0	3,915	(3,977)	(62)
17NCASD-Sr_Pro_Pro_02	3,615	3,564	51	0	0	0	3,615	(3,564)	51
17NCASD-Sr_Pro_Pro_03	4,035	4,015	20	0	0	0	4,035	(4,015)	20
17NCASD-Sr_Pro_Pro_04	4,035	4,023	12	0	0	0	4,035	(4,023)	12
17NCASD-Sr_Pro_Pro_05	3,845	3,744	101	0	0	0	3,845	(3,744)	101
Senior Division	35,195	25,513	9,682	0	0	0	35,195	(25,513)	9,682
17NCASV-Annual_Meeting	1,330	1,475	(145)	0	0	0	1,330	(1,475)	(145)
17NCASV-G&A	4,295	5,092	(797)	0	0	0	4,295	(5,092)	(797)
17NCASV-Match_Play_Champ	1,875	2,436	(561)	0	0	0	1,875	(2,436)	(561)
17NCASV-ProPro_01	3,040	3,040	0	0	0	0	3,040	(3,040)	.
17NCASV-ProSeries_01	0	0	0	0	0	0	0	0	C
17NCASV-ProSeries_02	0	0	0	0	0	0	0	0	0
Sierra Nevada Chapter	10,540	12,044	(1,504)	0	0	0	10,540	(12,044)	(1,504)
17NCA-Womens_G&A	0	0	0	0	0	0	0	0	0
ALL SECTION ACTIVITIES	612,736	635,831	(23,096)	573,770	612,086	(38,316)	38,965	(23.745)	15 220



MEMBERSHIP REPORT (as of 06/19/2017)

• Total Membership: 1136

• Total Members: 922

o Total Inactive: 33

o Total F: 10

• Total Apprentices: 214

O Suspended Apprentices: 60

• New Facilities since 01/01/2017: 3

• New Apprentices since 01/01/2017: 26

• New Members since 01/01/2017: 18

• Transfers into Section since 01/01/2017: 22

Total IN: 33	
First Name	Last Name
Stanley	Bean
Jeff	Bushnell
Roger	Clark
Shawn	Clark
Jeffrey	Earl
Mark	Fielding
Todd	Fischer
Sue	Fiscoe
Edwin	Forrest
Robert	Haney
Daniel	Herek
Cathy	Johnson
Lance	Johnson
Anthony	Koch
Robert	Lunn
Gary	Mandrella
Shawn	Mason
Timothy	McKeever
Brannigan	McNulty
David	Milligan
Rick	Moreno
Eric	Navarro
Brian	Neely
Kristy	Park
Bob	Peterson



Tim	Pometta-Horn	
Steve	Porter	
Gregory	Raleigh	
Donald	Randall	
David	Rowe	
Wendy	Stuart	
Leo	Vath	
Gary	Xavier	

Total F: 10	
First Name	Last Name
Timothy	Coles
Henry	Coxe
Cory	Daniels
Douglas	Flynn
Doug	Levy
David	Schacht
Krystal	Shearer-Kelly
Bryan	Springer
Chris	Stein
David	Temple

Total Susper	nded AP: 60			
First Name	Last Name	Class	Employer Name	Work Phone
Delfino	Alvarez-Vazquez	B-8	Discovery Bay Country Club	(209) 598-9496
Zachariah	Amero	B-8	Menlo Country Club	(650) 366-9910
Erick	Andress	B-8	Fountaingrove Golf & Athl Club	(707) 521-3214
Clark	Bentz	B-1	Rancho Del Rey Golf Club	(209) 358-7131
Blake	Bertrand	B-8	Diablo Country Club	(925) 837-4221
Kenneth	Bills	B-8	The Ridge Golf Course	(530) 888-7888
Zachary	Bischoff	B-8	Pasatiempo Golf Club	(831) 459-9155
Zachary	Brode	B-8	Peninsula Golf & Country Club	(650) 638-2239
Jeffrey	Burr	B-8	Spyglass Hill Golf Course	(831) 625-8563
Joseph	Calhoun	B-8	Almaden Golf & Country Club	(408) 964-0956
Ryan	Clauzel	B-8	TPC Harding Park	(415) 664-4690
Lee	Clothier	B-8	North Ridge Country Club	(916) 967-5716
Edward	Cosgriff	B-8	Sequoia Woods Country Club	(209) 795-2141
Patrick	Davis	B-8	The Course at Wente Vineyards	(925) 456-2475
Peter	Dooley	B-6	GolfTEC - San Jose	(408) 243-4653
Shane	Frank	B-8	Bailey Creek Golf Course	(530) 259-4653



Manuel	Freitas	B-4	San Juan Oaks Golf Club	(831) 636-6115
Leone	Hansen	B-8	Carmel Valley Ranch	(831) 626-2510
Eric	Hanson	B-8	The Institute	(650) 224-5213
Christopher	Hatzke	B-8	Paradise Valley Golf Course	(707) 426-1600
Adam	Heggen	B-8	Lake Tahoe Golf Course	(530) 577-0788
Jeffrey	Hill	B-8	Eagle Springs G & CC	(559) 325-8900
Andrew	Но	B-8	Stanford Golf Course	(650) 724-0944
James	Hutchings	B-6	Martis Camp Club	(651) 442-6790
Jay	Jilot	B-6	GolfTEC-Reno	(775) 322-4653
Kevin	Johnson	B-8	Chardonnay Golf Club	(707) 257-1900
Christopher	Lavery	B-8	Championship @ Incline Village	(775) 832-1150
Jang Wook	Lee	B-8	Golf Club at Moffett Field	(650) 603-8026
Brian	Little	B-8	Rancho Murieta Country Club	(916) 354-2400
Dallas	Lopez	B-8	Poppy Ridge Golf Course	(925) 447-6779
Phillip	Mabe	B-8	Lake Tahoe Golf Course	(530) 577-0788
William	Maciasz	B-8	Visalia Country Club	(559) 734-1458
Torance	Matsui	B-8	Sharon Heights Country Club	(650) 854-6429
Kyle	Metzler	B-4	Auburn Valley Club	(530) 269-2775
Leif	Neijstrom	B-8		(300) 200 2773
Michael	Nicoletti	B-8	Granite Bay Golf Club	(916) 791-5379
Candice	Nishimura	B-8	Presidio Golf Course	(415) 561-4661
Douglas	Ogard	B-8	Claremont Country Club	(510) 655-2431
Bryan	O'Malley	B-13	Wildhorse Golf Course	(530) 753-4900
Kyle	Ortiz	B-8	California Golf Club	(650) 589-0144
Matt	Paolercio	B-8	Silver Creek Valley CC	(408) 239-5775
Nicholas	Pappas	B-8	Oakmont Golf Club	(707) 539-0415
Mykal	Parsons	B-4	Brookside Country Club	(209) 444-4725
Thomas	Parsons	B-8	Lahontan Golf Club	(530) 550-2424
Paul	Pearson	B-8	Meadowood Resort	(707) 963-3646
Stevan	Peters	B-8	Petaluma Golf & Country Club	(707) 762-7041
Ryan	Polisso	B-8	Old Greenwood	(530) 550-7010
Russell	Riner	B-8	Greenhorn Creek Resort	(209) 736-8111
Juan	Rosas	B-8	Lahontan Golf Club	(530) 550-2424
Michael	Samaniego	B-1	Morro Bay Golf Course	(805) 772-1923
Frank	Sarubbi	B-8	Carmel Valley Ranch	(831) 626-2510
Thomas	Shuldheisz	B-8	Las Positas Golf Course	(925) 455-7820
Jason	Sims	B-8	Marin Country Club	(415) 382-6707
Patrick	Steiner	B-8	Windsor Golf Club	(707) 838-7888
Willie	Trull	B-8	Woodbridge Golf & Country Club	(209) 369-2371
		D 0	Peninsula Golf & Country Club	
	Van Kula	B-8	reminsula don a country club	(650) 638-2239
	Van Kula Vassallo	B-8 B-1	Cherry Island Golf Course	(916) 991-7293
Andrew				
Andrew Kevin	Vassallo	B-1	Cherry Island Golf Course	(916) 991-7293



New Facilities:	3	
FACILITY	STREET1	STREET2
Simpson University	2211 College View Dr	Redding, CA 96003-8601
Heffernan Insurance Brokers	1350 Carlback Ave	Walnut Creek, CA 94596
Reliance Golf Management	681 St Andrews Dr	Dayton, NV 89403-8735

New Apprentices: 26			
Name	Primary Facility Name	Class	Facility Phone Number
Jason S Badarello	TPC Stonebrae	B-8	(510) 728-7878
Charles D Baucom	Turlock Golf & Country Club	B-8	(209) 634-4976
Donald J. Baucom	Morgan Creek Golf Club	B-1	(916) 786-4653
Luis D. Benitez	Tehama Golf Club	B-8	(831) 622-2250
Conor M Davidson	The Bridges Golf Club	B-8	(925) 735-4253
Cooper A Essick	Carmel Valley Ranch	B-8	(831) 626-2510
Travis W Evans	Beau Pre Golf Club	B-8	(707) 839-3412
Joseph R Faber	Spring Valley Golf Course	B-8	(408) 262-1722
Sean M Hewitt	Blue Rock Springs Golf Course	B-8	(707) 643-8476
David M Jackson	Tehama Golf Club	B-8	(831) 622-2250
Marc C Jensen	Bidwell Park Golf Course	B-8	(530) 891-8417
Tyler J Olson	Crystal Springs Golf Club	B-8	(650) 342-0603
Arron A. Paulino	Crystal Springs Golf Club	B-8	(650) 342-0603
Cody R Smith	Somersett Golf & Country Club	B-8	(775) 787-1800
Lawrence H. Stratton	Mayacama Golf Club	B-8	(707) 569-2915
Annie M Teicher	First Tee of Monterey County	B-6	(831) 442-6922
Jesse A Telian	Schaffer's Mill Club	B-8	(530) 582-6964
Michael Y Usuki	Coyote Creek Golf Club	B-8	(408) 463-8024
Kyle M Verle	Empire Ranch Golf Club	B-8	(916) 817-8100
Alan J Walsh	Villages Golf & Country Club	B-8	(408) 274-3220
Joshua D. Weeden	The Club at ArrowCreek	B-1	(775) 850-4653
Matthew B. Williams	Granite Bay Golf Club	B-21	(916) 791-5379
Ray C Wilson III	Peach Tree Country Club	B-8	(530) 743-2039
Zachary J. Wingo	The Ridge Golf Course	B-8	(530) 888-7888
Michael P. Winkenbach	Chuck Corica Golf Complex	B-4	(510) 747-7800
Miranda M Wiss	Half Moon Bay Golf Links	B-8	(650) 726-1800

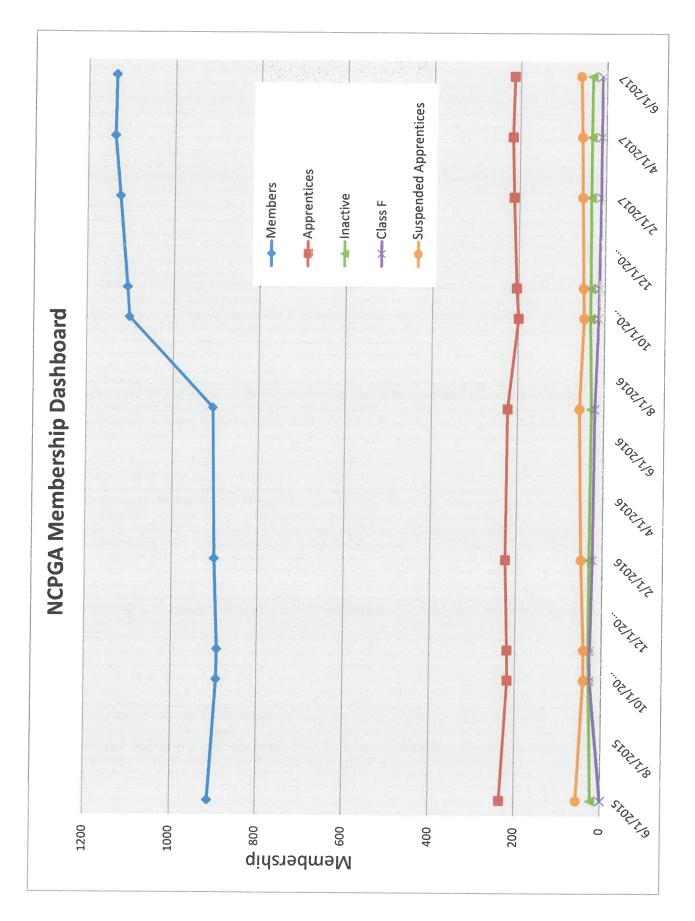


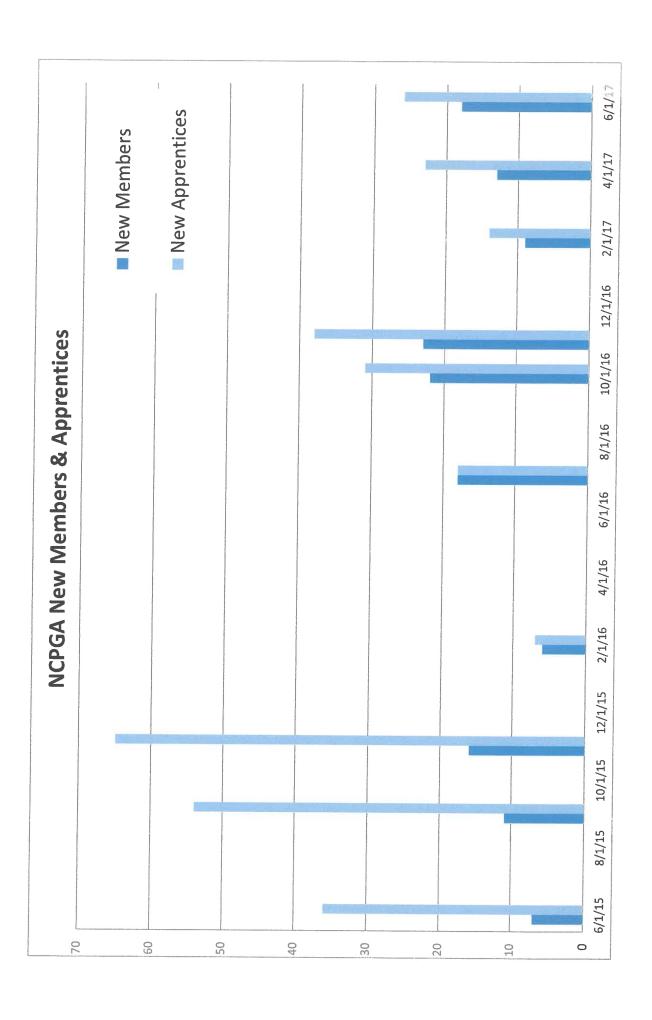
New Members: 18			
Name	Facility	Class	Facility Phone
Brandan L. Albee, PGA	Spyglass Hill Golf Course	A-8	(831) 625-8563
Keith A. Berry, PGA	Riverside Golf Course	A-8	(559) 275-5900
Scott J. Beville, PGA	Lakeridge Golf Course	A-8	(775) 825-2200
Norman F. Blanco, PGA	Pebble Beach Golf Links	A-8	(831) 622-8723
Benjamin M. Church, PGA	Presidio Golf Course	A-8	(415) 561-4661
Robert Patrick Donson, PGA	Pebble Beach Golf Links	A-8	(831) 622-8723
Thomas J. Duncan, PGA	Dayton Valley Golf & CC	A-13	(775) 246-7888
Chang Noung Han, PGA	Fremont Park Golf & Practice	A-6	(510) 790-1919
Patrick B. Harris, PGA	The Turkey Creek Golf Club	A-8	(916) 434-9100
Lee T. Hoellwarth, PGA	Airways Municipal Golf Course	A-1	(559) 291-6254
Urian Y. Kim, PGA	Pebble Beach Golf Links	A-8	(831) 622-8723
William G. Manning, PGA	The Olympic Club	A-8	(415) 404-4333
Lewis Pattullo, PGA	Meadow Club	A-8	(415) 456-9393
Jason W. Petrilena, PGA	Hidden Valley Country Club	A-8	(775) 857-4735
Jeffrey A. Ponce, PGA	GolfTEC - Foster City	A-6	(650) 595-4653
William P. Reibel, PGA	Burlingame Country Club	A-8	(650) 342-0750
Brian C. Thompson, PGA	The Olympic Club	A-6	(415) 404-4333
Leonard A Ventimiglia III, PGA	18Birdies	A-24	(408) 489-9250

Transfers INTO Section: 22					
First Name	Last Name	Class	Employer Name	Work Phone Number	Previous Section
Kristen	Allard	B-1	River Island Country Club	ver Island Country Club (559) 784-9425	
Gabriel	Altshule	A-1	alinas Fairways Golf Course (831) 758-4653 South		Southern Cal
Christopher	Annicella	B-8	Timber Creek Golf Course (916) 774-3850 South		Southwest
Danny	Garner	A-9	Morgan Golf Management LLC	(816) 585-8114	South Central
John	Gazaway	A-1	Raven Golf Club at Three Peaks	(970) 262-3636	Colorado
Max	Langston	LMC		aven don club at Three Peaks (970) 262-3636	
Kirby	Lee	A-1	Winchester Country Club	(530) 878-3001	Southwest
Stephen	Lin	B-8	The Olympic Club	(415) 404-4333	Utah
Andrew	Loughrin	A-6	GolfTEC - Pleasanton	(925) 225-0444	Southern Cal
Emmett	Markulis	A-1	Baywood Golf & Country Club	(707) 822-3688	Aloha
Michael	Nicoletti	B-8	Granite Bay Golf Club	(916) 791-5379	Southern Texas
Danielle	O'Keefe	B-8			Southern Cal
Todd	O'Neal	LM	(1-1) 131 331 331		Aloha
Kevin	Quinn	A-12			Pacific Northwest
Joseph	Reilly	A-9			Tennessee
Kevin	Roman	A-14	Monterey Peninsula CC (831) 372-8141 Georgia		Georgia
Anthony	Roth	A-8			Southern Ohio



Denton	Scott	A-8	San Juan Oaks Golf Club	(831) 636-6115	Alabama – NW FL
Patrick	Steffes	A-8	Burlingame Country Club	(650) 342-0750	Wisconsin
Andrew	Stoterau	A-1	TPC Harding Park	(415) 664-4690	Iowa
Paul	Vasquez	A-8	Del Rio Country Club	(671) 688-3147	Unaffiliated
Gary	Wishon	LM			Southern Cal









Junior Tour of Northern California

The JTNC is one of the most complete junior tournament programs being developed. It attracts the best young players in the north state and has the highest levels of competition that can be found on almost any junior tour. It is more than just the best players though; it has multiple flights so that almost any young aspiring tournament player can compete. We also use the Junior Tour as a forum for education; we run seminars for the players on the rules of golf, proper etiquette, and what it takes to compete at the highest levels.

- JTNC has just over 600 juniors that are members through late June; we would expect to get upwards of 850 by the end of the year. These players will combine to play close to 4000 tournament rounds this year.
- We are almost complete with the 12 month player of the year race. It will wrap up at the end of July with the Tour Championship.
 - Of all the events we have run this year all but two have been full fields; most coming in right at the absolute max of 120 players.
 - Most of these events are also running deep waiting lists; this is good as it shows high demand but also shows opportunity as we don't want to leave players out of events too often.
- We are currently working to develop a plan for next year that will include some break out events for the different flights in an effort to accommodate all players.
- JTNC will run 26 36-hole events a year and this year will once again host the Challenge Cup. This is a Ryder Cup style event that we'll play against the Sothern Cal Junior Tour Players.
- In part due to the strength of our players we were given a full sponsor's exemption into the Ellie Mae Classic (TPC Stonebrae Classic) for one of our players. We will run an 18 hole qualifier with the medalist getting the spot.
- Junior Tour membership is \$60 and all the golf tournaments are \$130.







2017 NCPGA Section Schedule of Events

July 2017

Monday, July 17, 2017

The Psychology of Tournament Golf

Wednesday, July 26, 2017

Barracuda Championship Pre-Qualifier :: Open Events & Qualifiers

Thursday, July 27, 2017

Barracuda Championship Pre-Qualifier :: Open Events & Qualifiers

Monday, July 31, 2017

AA Medal Play 6 :: Assistant Apprentice Division

Monday, July 31, 2017

Barracuda Championship Open Qualifier :: Open Events & Qualifiers

Monday, July 31, 2017

Ellie Mae Classic Qualifier :: Open Events & Qualifiers

August 2017

Sunday, August 06, 2017

Golf Partners for HOPE :: General Events

Monday, August 07, 2017

Cameron Park Pro-Scratch :: General Events

Monday, August 14, 2017

AA Assistants Championship :: Assistant Apprentice Division

Monday, August 14, 2017

The First Tee of Tri-Valley Annual Pro-Am :: General Events

Monday, August 14, 2017

The Langley A Tribute to Legends Charity Pro-Am :: General Events

Monday, August 21, 2017 - Wednesday, August 23, 2017

NCPGA Professional Championship* (SECTION EVENT) :: NCPGA

Section Tournaments

September 2017

Monday, September 11, 2017 - Thursday, September 14, 2017 <u>Northern</u> <u>California Open* (SECTION EVENT)</u> :: <u>NCPGA Section Tournaments</u>

Monday, September 18, 2017 - Wednesday, September 20, 2017

<u>Senior Northern California Open* (SECTION EVENT) - TENTATIVE</u> :: NCPGA Section Tournaments

Tuesday, September 19, 2017 - Wednesday, September 20, 2017 NCPGA CPP 2 Day Workshop :: MSR & MSR Opportunities

Tuesday, September 26, 2017 07:00am

Safeway Pre-Qualifier :: Open Events & Qualifiers

2017 Semi-Annual Meeting Board of Director Schedule

Attire - Navy Coat, Khaki or Gray Slacks, "Optional" Shirt/Tie and Name Badge

5:00 PM: Check-in/Vendor Interaction, Cocktails and Hors'd'oeuvres,

5:00 PM: Group 1 · Meet and Greet (top of staircase)

5:15 PM Group 2 - Meet and Greet (top of staircase)

5:30 PM Group 3 · Meet and Greet (top of staircase)

5:45 PM: All Board of Directors - Group Picture on Stairway

6:00 PM: Meeting Called to Order

7:50 PM: Dinner

9:00 PM: Adjourn

Monday, July 10

For Those Playing in the: Four-Pro Scramble Tournament

- Breakfast On You Own (not sold at the golf course)
- Somersett Golf and Country Club 2019 Championship Trail Reno, NV 89523 (775) 787-1800
- 10:00 AM: Shotgun Start
- Attire Shorts Allowed and Encouraged
- Box Lunch Provided

NCPGA Foundation Report

Foundation President, Dede Moriarty NCPGA Vice President / Secretary

"Impacting Lives Through Golf"

The NCPGA Foundation has had a good deal of activity and growth this year. Our Board of Directors has grown to from nine to sixteen members that bring a diverse business and golf background to complement our Board.

PGA HOPE continues to be the face of our foundation. To date we have completed PGA HOPE clinics at four facilities - Cypress Lakes GC, Presidio GC, Metropolitan GC and Haggin Oaks GC. We have served nearly 150 Veterans between these sites, including new Veterans and returning graduates from our programs. We now have 260 PGA HOPE graduates in Northern California and with the grant funds we have received we are looking forward to launching PGA HOPE Leagues in the near future. We are growing the game, serving members by providing revenue to facilities, and the camaraderie the Veterans are experiencing through participating in the HOPE program is life changer for many that have served our country.

The Foundation has applied for six grants, and has so far received approval for two grants for a total of \$15,000. There is another \$170,000 in grant funding to request via another 14 grants. We have much to look forward to as these grants specifically support the growth of our PGA HOPE program.

Once again, this year we are pleased to give four PGA apprentice scholarships at \$800 each. The recipients are:

Kevin Chen, Castlewood CC Scott Peterson, Coyote Creek GC Nick Price, Butte Creek GC Jonathan Wuertz, Castlewood C The Langley, A Tribute to Legends, our premier event is on schedule for August 13th and 14th. This year's honorees are NCPGA Past President John Fry and PGA Hall of Fame Professional Hale Irwin. We are looking forward to another special celebration of golf and life at Pebble Beach.

The Langley scholarship winners for 2016 were awarded to very deserving juniors. Congratulations and \$2000 each to Sydney Ferre (girl) and Jacques Le (boy).

The NCPGA Foundation continues to *serve our members*, *our community*, and *grow the game*. **Please consider getting involved with <u>your</u> NCPGA Foundation**, whether it be through hosting a PGA HOPE clinic, participating in the Charity Golf Challenge, donating a quality experience for Charitybuzz, or bringing a group to the Langley and be a part of "Impacting Lives through Golf".

District 11 Director Report

Scott Ashworth, PGA
District 11 Director, PGA of America Board of Directors

Aloha Members and Apprentices of the Northern California PGA. I'm sorry I am not able to attend your Summer meeting this year. It continues to be a busy and exciting time in the PGA of America. The following are some highlights:

- Scott Wellington was recently hired as our Senior Director of Section Business Operations. Scott is a welcome
 addition and will be focused on working through the development of a strategic plan to create greater alignment
 between Sections and National, ultimately helping deliver value to the membership via the Sections.
- Scott Kmiec is leading the charge in Employment Services. I'm excited about the direction our Employment services is heading with a focus on the importance of increased support at a local level, being better partners to employers, and focusing not only on filling jobs but more broadly supporting career development. It was also just recently announced that eight new Field Consultants have been added bringing the total to 18 consultants. Carol Pence will be focused on Northern California. This will allow enhanced coverage locally, and working with both employers and executive recruiters to provide greater levels of service in helping them search for the appropriate candidate.
- Chief Membership Officer John Easterbrook is now in place with a true focus on our members. John is a PGA member and will do a great job!
- Ryan Cannon was recently named the new Senior Director for PGA REACH, the 501 (c) (3) charitable foundation of the PGA of America. The mission of PGA Reach is to positively impact the lives of youth, military, and diverse populations by enabling access to PGA Professionals, PGA Sections and the game of golf. It's an opportunity to elevate the profession by showing the world how PGA Professionals have the skills, character, and capacity to make a tremendous positive impact on society. The flagship internal program for Youth is PGA Junior League Golf which has grown from 9,000 to 36,000 since 2013. The flagship program for Military is PGA HOPE (Helping Our Patriots Everywhere). The flagship program for Diversity and Inclusion is PGA WORKS Assistant Program. Sandy Cross is the Senior Director for Diversity and Inclusion and is doing an outstanding job.
- It was announced a few months ago that after extensive assessment and consideration, the PGA Board of Directors made the very difficult decision to divest itself of the PGA Center for Learning (CLP) and St. Lucie Trail Golf Club. Despite best efforts over the last two decades, we continued to operate at a significant loss at both of these properties. As we move into the future, the vision is to now focus more sharply on PGA Golf Club and its three outstanding golf courses (Wanamaker Course, Ryder Course, and Dye Course). The Clubhouse also underwent and extensive renovation and looks fantastic, especially with all the memorabilia located throughout the Clubhouse. The PGA of America is committed to PGA Golf Club and making sure our members are proud of their facility.
- Our PGA Championship is right around the corner at Quail Hollow Club in Charlotte, N.C. in August. We had a
 great KitchenAid Senior PGA Championship as well as KPMG Women's PGA Championship at Olympia Fields.

As always, please feel free to reach out to me anytime at (808) 639-6394 or scott.ashworth@fourseasons.com.

Mahalo,

Scott Ashworth, PGA Director of Golf Four Seasons Resorts Lanai



PGA Employment Services - Resources and Publications

- PGA.org
- PGA Jobfinder
- Employment Consultants
- Career counseling/planning
- Job search assistance
- Resume tips/samples
- Resume critiquing

- Interview tips/questions
- Contract information
- Negotiating techniques
- Sample job descriptions
- Performance review forms
- PGA Compensation Survey
- Communication templates

- Employer Hiring Guidebook
- Career Fitness Manual
- · Job Hunter's Tool Kit
- Wage & Hour information
- · Background checks

PGA CareerLinks

- PGA job notification service for management positions (Head Professional, Director of Golf, GM, etc.)
- Available to all PGA members and apprentices in good standing
- Create your personal CareerLinks ProFile on pga.org
- Review and update your ProFile anytime
- Receive CareerLinks notifications for jobs where your ProFile matches employer specified criteria
- Receive job notifications via e-mail or view on the pga.org Employment Center

PGA Jobfinder

Job and resume posting service for non-management positions – assistant professional, teaching professional, sales, retail, golf facility support staff, and other golf industry positions.

- Employers
 - Post jobs to be viewed by PGA Professionals on pga.org
 - Post entry level assistant and other golf facility jobs to be viewed by public on PGA.com
 - View resumes posted by PGA Professionals and public interested in golf industry jobs
- Job seekers
 - Search for available assistant, teaching, and non-management jobs
 - Set up automatic alert to receive e-mail when new job is posted that meets selected criteria
 - Post resume in Word or PDF format for assistant and teaching jobs in selected PGA sections
- Additional features
 - Golf courses for sale/lease
 - Civilian jobs with the military

PGA Compensation Survey (available on pga.org)

- Interactive report tool allows you to create customized compensation reports using a combination of filters:
 - Total income, base salary, benefits, lessons, merchandising, additional facility information
 - Average, median, and percentiles (10th, 25th, 75th, 90th)
 - PGA section/chapter or state (or combination of multiple sections/states)
 - Job title, facility type, fee structure, number of holes, job tenure
- Customized printable PDF reports can be created

Additional PGA resources

- PGA Best Practices
- Certified Professional Program
- Master Professional Program
- Facility Operations Survey
- Annual Budget Model
- Business Planning Course
- Golf Retirement Plus
- PGA Partner Programs
- PGA Logo / Brand

CAROL PENCE, PGA
PGA Employment Consultant
Serving the Northern California section
(707)282-9252 cpence@pgahq.com

2017 NCPGA Top Sponsors		
Capital Insurance Group	69	18,000
Pepsi	49	15,500
Eldorado	69	15,000
Discover Network - Pending	49	12,000
ClubCar	69.	12,000
ILT	69.	12,000
E-Z-Go	69	11,000
18Birdies	69	12,000
Golf Insurance Suce/Enic	16	2000

2017 NCPGA Foundation Sponsors	
Capital Insurance Group (Foundation & JTNC)	\$ 110,000
AON Benfield	\$ 25,000
Willis Re	\$ 25,000
Golf Insurance Svcs	\$ 2.500

Changes to NCPGA Sponsors	2016	2017	Delta
The second	11111	0000	
בומסוממס	DDC'/L *	\$15,000 \$	\$ (2,500) May commit to more during the year
Cobra Puma	\$ 2,500	\$ 3,500	
PXG	69	\$ 4,500	\$ 4,500 NCPGA Lead/Closed by Jeff Sanchez
Travis Mathew	\$ 2,500	ı ↔	\$ (2,500) New Mktg Mgr
Stuart Rentals	69	\$ 3,500	\$ 3,500 NCPGA Lead/Closed by Jeff Sanchez
18Birdies	\$ 10,000	\$12,000	\$ 2,000 Upsold strategic business development
Net Delta			49
New PGAHQ Sponsors			
Net Delta with PGAHQ Sponsors			000'9 \$

Prospecting/Lead Generation Update - Jeff Sanchez

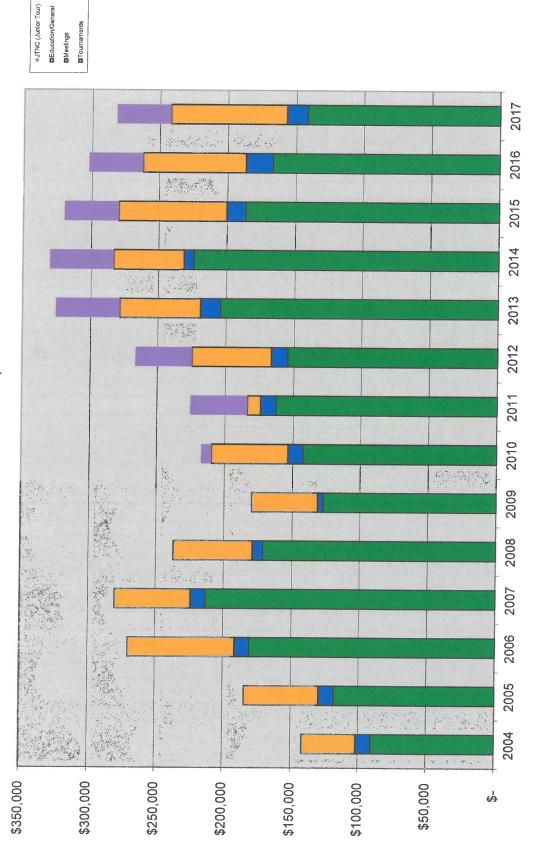
	* Tije * Vintage Wine Estates * U.S. Bank * Adobe	* BBSI * Orchard Supply Hardware * Kaiser * Stephen Silver Fine Jewelry	* Home Depot * Ray Scott (high net worth contact) * AudioEngine USA (speakers) * NIKE (Rick Gielow)	Section *Maul Jim - wanted exposure for product only *Emest Sports - Possible for future *Global Golf Post - No response; multiple attempts
Jeff Sanchez Leads Contract out for approval: * Perry Ellis International / Callaway Apparel: Product Trade	Pitching / have proposals: * TenCate Advanced Composites * KemperSports	* Zero Friction Lead referred back to NCPGA for grant writing: * Lockheed Martin	Following up: * Silicon Valley Auto Dealers Association * Bay Commercial Bank	Prospecting / outreach ongoing: * RingCentral * Save Mart * Health I.Q. * Alaska Airlines * American Airlines * Dignity Health * City National * Travis Credit Union * Northern California Toyota Dealers * Del Grande Dealer Group * Google Fit * Columbia Sportswear
NCPGA Leads Prospecting / outreach ongoing: * Bank Partnership	Working to develop: * Hearliand: Touchstone Golf (public course portfolio) * Hearliand: Silver Creek Valley Country Club	Deal Closed: * PXG: \$4,500 * Stuart Event Rentals: \$3,500	NCPGA Professional leads Pending:	

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6/27/2017

(55)

Nor Cal PGA Fundraising Dashboard as of June 30, 2017



Confidential 6/27/2017

Player Development & Membership Services Report

Brian Rich
Player Development & Membership Services Director, NCPGA

2017 has been a very busy year with my relocation from the Sun Country Section PGA to the Northern California Section PGA as the Player Development and Membership Services Director. I have hit the ground running since my employment in March and things are rolling along smoothly. Below are a few of the highlights from the past three months.

Highlights include:

- Drive, Chip, and Putt: The Drive, Chip, and Putt season is in full swing with eight local qualifiers completed and two Local, two Sub Regional and one Regional qualifier upcoming. We will complete Local qualifying on July 13th at Spring Creek GC and begin Sub Regional qualifying with Coyote Creek GC on July 25th and Haggin Oaks GC on July 27th. The Regional qualifier will be hosted at The Olympic Club on September 9th. We are projecting to impact 1565 junior golfers over all the qualifiers in 2017.
- **PGA Junior League**: PGA Junior League is doing very well in the Northern California Section PGA. 2016 was a great season, capped off by a National Championship from the Las Positas team captained by Jeff Debenedetti, PGA. The 2017 season is underway and we are preparing for the upcoming postseason. As of May 2017, we had 75 total captains and 992 PGA Junior League players. We are currently searching for a facility to host the Northern California PGA Junior League Final Four. This event will be the final stop for our section teams before making their way to the Western Regional at TPC Harding Park on September 16th-17th.
- Committees: Over the last couple of months I have been working on projects with the Junior Golf Committee
 and Player Development Committees. The Junior Golf Committee has been working on finalizing the section's
 Golf in Schools Program. They are in the final stages of preparing a presentation for the 2017 Annual meeting.
 The Player Development Committee is working on finding an initiative to call their own. There are many Player
 Development initiatives going on throughout our section as well as the PGA but the committee feels they are
 missing something. Over the last few meetings, the committee has been brainstorming about what the missing
 initiative is and how they can create something to alleviate it.
- Chapters / Divisions: The Chapter and Division tournament seasons are well underway. Over the past three months I have had the opportunity to reach out and meet many of the representatives from the chapters and divisions pertaining to various topics and issues. This month we are looking forward to some great playing opportunities as well as educational seminars.

I look forward to the rest of the 2017 season and what it has offer. I am extremely excited to be part of the Northern California Section PGA and can't wait to meet all of the membership.

Brian Rich

BAY AREA CHAPTER

Jeff DeBenedetti, PGA

President

The 2017 Bay Area Chapter Board of Directors consist of President Jeff DeBenedetti, Vice President Dave Solomon, Secretary Scott Steelman, and At Large Members, Tim Burr, Matthew Mores, Hae Lee, as well as John Vest Past President.

The 2016-17 Winter Tour Series was a success generating a lot of interest from our Chapter members. I would like to thank Ruby Hill CC, Coyote Creek GC, Sequoia CC, Castlewood CC, Las Positas GC, Stonebrae GC, and Blackhawk CC as well as their staff for hosting events. Staff and courses both exceeded our expectations. The Winner of the 2016-17 Winter Tour Series Champion was Matt Mores.

Our goal for the Winter Tour is to allow players the opportunity to network with fellow PGA Members and Apprentices while playing some competitive golf. Congratulations to Scott Steelman from Las Positas for winning the Winter Tour Points Race.

The BAC also looks forward to defending it Title at the 6 Chapter Challenge to be held in August. The Chapter will be sending the top point getters to represent the chapter at this year's event.

I would also like to thank our sponsors and vendors who came out to support our events. Andy Paisal and PUKKA, Greg Ciavarelli from Cleveland Srixon, SCNS Sports Foods, GT Golf, and Bobby Schultze with Oakley Golf.

2018 We look to continue our Winter Tour Series events, as well as continue to play an active role in the apprentice outreach program.

Be sure to join us for the 2017-18 BAC Winter Tour.

NORTHCOAST CHAPTER NORTHERN CALIFORNIA PGA

We have finally started some good normal summer weather here along the North Coast. After a very long winter and spring filled with a good amount of rain, we are pleased to see people coming out to play.

The weather has had an impact on play at all our facilities with well above normal rainfall we have experienced this year. We have had to reschedule a couple of pro-am's due to rain and course conditions from spring to summer. We have one of our biggest events, the Baywood Pro-Am coming up on July 17-18 and look forward to having other Professionals make the trip up to enjoy a couple of days of golf in the cool summer conditions on the coast. We are looking forward to a great summer of golf here along the North coast for all of our facilities in the Chapter..

On behalf of the North Coast Chapter, I would like to thank NCPGA Executive Director Chris Thomas and the NCPGA Section staff for all the hard work they do for the PGA Golf Professional.

Greg Henderson
President, NorthCoast Chapter, PGA



Sierra Nevada Chapter PGA

May 25, 2017

10:00-11:00am – Montreux Golf & Country Club

Called to Order by Ward Sutton

In attendance: Fred Elliott, John Hughes, Zach Jonas, Gus Jones, Michael McCloskey, Ward Sutton, Greg Wenzel

- 1. Ward Sutton- President's Report
 - A. General Discussion on PGA Hope
 - i. Event will be held July 2-3
 - ii. August 7 fundraising event
 - B. PGA 6 Chapter Challenge
 - i. Section discussion moving event from the morning of the semi-annual meeting to the day before the Section Stroke Play at El Macero
 - C. Brian Rich has replaced Marshal Cusey at the NCPGA section office
 - D. Ward announces candidacy for NCPGA Secretary position
 - E. New policy is being put in place for new apprentices
 - i. Must complete orientation to be eligible to play events
- 2. Greg Wenzel- Vice President/Secretary
 - A. Chapter balance is \$10,500.
 - B. Apprentice Scholarship Bank Balance of \$338
 - C. Sierra Nevada Chapter has 21 members currently signed up. Chapter Membership starts June 1.

- 3. Greg Wenzel Tournament Report
 - A. Latest Results
 - a. Inaugural Darkhorse Pro-Am was a success
 - b. Washoe Pro-Am hosted 15 pros and 18 teams
 - c. Stuart Smith won Chapter Match Play at Grizzly Ranch
 - B. Upcoming Events
 - a. Events include Season long match play, Lakeridge pro-am, and Grizzly Ranch Pro-Am
 - b. Genoa Lakes Ranch Pro-am cancelled
- 4. Education Report- Zach Jonas
 - A. 2017 education
 - i. July 17 with Dr. Cook at Martis Camp and Grays Crossing
 - ii. Section CPP at San Jose CC in September
 - iii. Gus Jones on October 12
- 5. Junior Golf Update- Gus Jones, Fred Elliott
 - A. Shelly Wright thanks everyone for a successful Fred and Judy Alexander
 - i. 500 Kids participated
 - B. Drive Chip and Putt Date will not run in succession with Barracuda Championship
 - C. PGA Junior League
 - i. Continue to build of successful 2016 season, many teams already registered
 - D. Truckee Golf in Schools
 - i. Expanded to 5 schools in 2017. Program will target 3rd and 4th graders in 2017. Target 3-5th grade in 2018.
 - E. High School Golf
 - General discussion of USGA officials in High School Events. Building PGA influence
- 6. New Business
 - A. None

Adjourn 11:00am

Respectfully Submitted by Secretary Greg Wenzel



To: Board of Directors

Northern California Section of the PGA of America

From: Len Dumas, PGA

Honorary President

Chair, Past President's Committee NCPGA Hall of Fame Development

July 3, 2017

Re:

The Committees second conference call was held on Monday, June 19 at 10AM. Present on the call were Past Presidents Menchinella, Wilcox and LaGoy, as well as NCPGA Vice President Dede Moriarty and NCPGA Section Executive Director Chris Thomas

Great strides have been made in the refinement of eligibility criteria, selection committee composition, timing of the process, announcement and celebration, as well as discussion of the class of initial nominees.

Discussion has been lively and thorough given the extensive history of the NCPGA and that this process looks to catch-up an organization that has nearly 100 years of experience.

To exemplify, we have discussed, in terms of eligibility, number of years as an NCPGA Member; contributions and experience; the origin of the nomination; the areas that validate the nomination, such as service, playing, instruction, merchandising and player development.

The composition of the Selection Committee has been refined, as well as the process of nomination submission, review of documents, and voting process.

Finally, the initial class. Keeping in mind the origin of the NCPGA Section (receiving charter in 1924),

there have been over 70 nominations. It is also quite exciting that current NCPGA Section Members have been nominated by their peers.

As we continue to discuss and finalize, we do expect a submission for NCPGA Board of Directors review at the October 2017 meeting.

I cannot thank the Past Presidents, our current Officer's and Executive Director enough for their participation, input and insight to this project.

Respectfully submitted,

Len Dumas, PGA Honorary President Chair, 2017 Past President's Committee





NCPGA Education Committee Call Minutes May 5th

Members Attending: Scott Prenez, Morgan Davies, Zach Jonas, Ward Sutton, Gus Jones,

Agenda Items

- Pro Perspective Event
 - Prior subcommittee has been assembled and still waiting on responses from previous members.
 - Have the event in early 2018 or alternate years with the Player and Teach Development Forum.
 - January 2019 Pro Perspective Event target date.
 - Centrally located? Sacramento area is a good idea and possible location would be TopGolf.
- David Cook Event
 - Communications from section office on promotions. Start promotions by May 15th.
 - Gus will be contacting Ellen and Brian to update BlueGolf page and create communications to be sent to membership.
- CPP 2 Day Seminar Update
 - September 19-20 San Jose Country Club
 - o Topic: Golf Club Operations
 - o Registration will open 90 days before the event.
 - o 16-20 Pros max
 - Classroom activity instead of online activity with hopefully entice more participation.
- Player Development Workshop Update
 - Monte Koch & Ted Eleftheriou
 - One and half day workshops
 - o October 16-17 Contra Costa
 - October 18-19 Montreux Golf & Country Club
 - Registration will open 90 days before the events.
- Annual Meeting Education Ideas
 - o Lynn Swann

- Chris Thomas has reached out and we feel positive he will attend.
- o Nothing planned for the Semi-Annual Meeting
- November 1 or November 8 Teachers Teaching Teachers possible events.
- Apprentice Orientation
 - Creating an environment where Apprentice are more involved in the Section through education, meetings and tournaments.
- Open Forum
 - o Balanced Calendar of events.





NCPGA Teaching Committee Call Minutes April 21

Members Attending: Don Leone, Ward Sutton, Ben Alexander, Gary Monisteri, Don Allio, Brian Rich

Survey Results from Player and Teacher Forum

- Everyone leaves halfway through the second day.
- Alternate years
- Thoughts on having the event at an outdoor facility.
 - Could do either indoor or outdoor
 - First day indoors
 - Second day outdoors
- Thoughts on moving dates
 - Spring (possibly better weather)
- Don't give sign in/out sheet until afternoon session on second day
- Upgrade on the food

Teaching Competition

- Out for this year because couldn't negotiate terms with NCGA.
 - Expanding the purse and paying out more players
 - NCGA raised the fee for communication expenses and wanted to increase the 1st place prize.
- Renegotiate with NCGA to continue the competition for next year.
- Section should be responsible for negotiating the event. (Cameron)

Player Development Workshop

- Monte Koch and Ted Elftheriou will be presenting.
- Communications to come later in the year once event is finalized.

Teachers, Teaching Teachers

- Bay Area event
- Focus on Women teaching in the section.
 - Julie Inkster



- o Patty?
- o Appearance Fee?
- Possible Dates Early November, Wednesday (1st or 8th)
- Possible Location Links at Mariners Point (Gary Monisteri)
- 30-40 people
- Bring own food, bbq, food truck
- 9:00 AM 3:00 PM

Action Items

- Gary Monisteri will reach out to Mariners Point about Teachers, Teaching Teachers event.
- Adding more members to the Teaching Committee
 - Send out email to section members to see if anyone wants to join the committee.
 - o Should we encourage interested committee members to listen into the next call?
- Schedule a possible Face-to-Face committee meeting?



NCPGA Junior Golf Committee Chairman's Report

June 27, 2017

Committee Members:

- Meredith Loosse, Woodcreek Golf Club, Committee Chair
- Bill Troyanoski, Board of Directors, Half Moon Bay Golf Links
- Don Leone, Coyote Creek
- Gus Jones, Martis Camp
- Matt Plumlee, GolfTec
- Shelly O'Keefe, Spring Creek Country Club
- Don Leone, Coyote Creek GC
- Anthony Maestrini, Half Moon Bay Golf Links
- Jeff DeBenedetti, Las Positas Golf Course
- Brian Rich, Director Player Development, NCPGA
- Chris Thomas, Executive Director NCPGA

Committee Objectives:

- 1) Create a comprehensive roadmap for Junior Golfers throughout the NCPGA that begins with introduction in our schools through college graduation.
- Initiate a Golf in Schools Program that links to after school programs taught by PGA Professionals
- 3) Promote PGA of America Junior Player Development programs

2017 Overview:

The Junior Golf Committee met twice in 2017 to advance the committee's objectives and promote growth in junior golf. The committee's primary focus is to provide support for PGA Junior League expansion and growth and the development of golf in school program that leads to after school programs offered by our membership.

The Committee met in person on April 18th at Las Positas G.C. in Livermore. The committee made a final decision on the golf in schools curriculum and developed a professional bio form. A new chair, Meredith Loosse, PGA was elected.

We had phone meeting on June 26th. This meeting we decided to postpone presenting the Golf in Schools program to the Annual Meeting in December. The plan is to put the final branding to the presentation and meet one last time on August 9th to launch the project to the general membership.

Respectfully Submitted,

Meredith Loosse
Junior Committee Chair



Junior Golf Committee Meeting April 18, 2017

Committee Present: Don Leone, Matt Plumlee, Shelley O'Keefe, Jeff DeBenedetti, Bill Troyanoski, Meredith Loosse, and Brian Rich

Reviewed Action Items and from December 12th meeting.

- 1. Refined notes for the Golf in Schools Program (Completed)
- 2. Create a Curriculum for the Golf in Schools Program (Completed)
- 3. Reviewed samples of programing for Golf in Schools programs that already being executed: Don, Shelley, Meredith and Jeff's programs. (Completed)
- 4. What kind of guidelines would be need to be created to present the Golf in Schools Program to Athletic Directors. (Completed)
- 5. Determine 6 Piot PGA professionals to add to the committee. (Still in Process)

Meredith brought up a great point before starting the process of creating the curriculum for the Golf in Schools program, which was, "To make this program and process as easy and simple for the Professionals to run their own program".

The Committee then created the overview of the Golf in Schools program which will be refined before presenting to the Section's membership at the Semi-Annual meeting.

Golf in Schools Program

In School Programing

- Intro / Bio page about the Professional
 - Template of program information
 - PGA Background Check
 - o TB Test
 - o Parent Wavier
- Overview / Class Guidelines

Program Overview

- This program is for grades K-12
- Recommended class size 30-35 juniors
- o Recommended length of class 45 minutes or equivalent to one period
- o Instructors will consist of a PGA Professional (PGA Member and/or Apprentice) & PE Teacher
- o This will be a six week program that will take place one day each week
- Price ?? (Target Price of \$5 per junior per class)
- Will need a field or gym for the program to be executed
- o Equipment will be provided by the PGA instructor

Class Guidelines

o School handles all transportation of students to and from school. (For program at golf facility)



- Students MUST be accompanied by a teacher at ALL TIMES.
- o Students will make payments to their teacher prior to the beginning of the first class.
- o Teacher will pay the PGA instructor or golf facility.
- o Golf Safety will be explained at the beginning of the first class and will be strictly enforced.
- Students will be asked to leave the course if their behavior is being detrimental or disruptive to the group or program.
- o This program is designed to foster not only an educational environment but to be a fun activity as well.
- Parent / Child Wavier
- Program Curriculum
 - o Day 1
 - Athletic Development
 - Stance / Swing Sequence / Parts of the Club
 - Why Body awareness and relationship to the golf swing.
 - O Day 2
 - Aim / Target / Shot Shaping
 - Golf Definitions
 - Why Alignment and speaking the language of golf.
 - o Day 3
 - Full Swing review / Pitching
 - Why Sizing the Swing to produce different distances.
 - Day 4
 - Scoring / Chipping Basics
 - Why Development of fine motor skills and understanding distance control.
 - Day 5
 - Putting Basics / Green Rules
 - Why Missing
 - Day 6
 - Skills Challenge / Knowledge Test
 - Why Ensure players retain knowledge of program.
- Golf Instruction / Life Skills / Equipment
 - o Golf Instruction
 - Stance / Swing Sequence / Parts of the Club
 - Alignment / Target / Iron Play
 - Full Swing Review / Pitching
 - Scoring / Chipping Basics
 - Putting Basics / Green Rules
 - Skills Challenge / Knowledge Test
 - Life Skills (These life skills will be presented throughout the program)
 - Integrity
 - Character
 - Responsibility
 - Courtesy
 - Intuition
 - Judgement
 - Equipment List & Budget Considerations
 - SNAG \$3000
 - US Kids \$40/club (wedg-7iron \$1050)
 - Callaway Foam Balls \$75, approximately 400 needed for class
 - Indoor Option (Mat or Carpet)

- Outdoor Option (Grass or artificial turf)
- Targets (Hula-hoops)

Next Steps – Action Items

- On course / facility program outline
- Elements of the PGA Professional Bio page
- How will this be presented to the Section membership at the Semi-Annual meeting in Reno?
- Create and determine revenue data to share with the program

Next meeting will be on June 8th at a location TBD.





Dear

Members of the Northern California Section PGA Board of Directors help direct and make an impact on the future of the Association. At-Large Directors, elected to term by the voting membership, serve as the voice of fellow PGA Professionals and Apprentices in our Section. At-Large Directors work cooperatively with the Section's officer core, fellow members of the board of directors, Section staff, and the general membership.

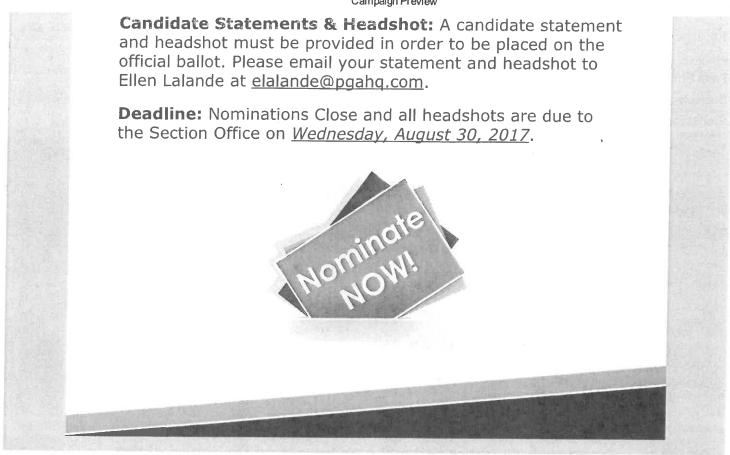
If you are interested in serving the Association in this manner, then consider serving on the NCPGA Board of Directors. There will be three At-Large Director seats (three year terms) and one additional seat (to complete the term of the director-elected Secretary) open for occupancy on the 2018 NCPGA Board of Directors.

These seats are due to terms ending by the following Directors:

- Mike Dowd, PGA (Oakdale Golf & Country Club)
- Ward Sutton, PGA (Hidden Valley Country Club)
- Ed Winiecki, PGA (San Jose Country Club)

Eligibility: You must be a Class A or Life Member in good standing to be eligible for these At-Large Director seats.

Nominations: If you are interested in becoming a director or would like to nominate another PGA Professional, please contact Honorary President Len Dumas, PGA at len@contracostacc.org or (925) 798-7135.



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NCPGA Secretary Voting Process

(Approved at the Board of Directors Meeting July 10, 2016)

- As stipulated in the NCPGA Constitution & Bylaws Article 7.1 ELECTION OF OFFICERS AND TERM OF OFFICE, in order to run for the Secretary position, candidates must be originally elected on the Board of Directors as an At-Large Director.
- 2. The Board of Directors will be the voting body for the election. The election will be conducted at a Board of Directors meeting. The date, location and time of this meeting will be determined by the President. Proxy votes not an acceptable form of voting.
- 3. Each candidate will be given 5 minutes to address the Board of Directors and review with them their respective candidate statements. All other candidates must leave the meeting room and allow each candidate their respective private time with the Board of Directors.
- 4. A paper ballot will be used for voting.
- 5. You may vote for yourself.
- 6. The Honorary President and President will count the ballots.
- 7. A simple majority vote is needed to be elected to office.
- 8. The Honorary President will announce the results to the Board of Directors and General Membership.



Tournament Committee Call

8:30 AM Wednesday, June 21

Minutes

Present: Stuart Smith, Shawn McEntee, Dave Carr, Joe Dolby, Dennis Tuhn

Staff present: Cameron MacGregor

The Match Play Championship was reviewed. The qualifying process for this year's event was changed in order to assure the field size of 64 was reached. This year's event with 57 players fell short of the goal and a 32 player Championship idea was introduced. The new format would result in the starting field of 32 players with qualifying in the morning and first round matches to begin in the afternoon, the remaining matches to be played the following two days. The qualifying round <u>would not</u> be considered a Pro Series event and the posted qualifying scores would count towards qualifying and match play seeding only, with no purse disbursement or POY points assigned for those scores.

NCPGA Tournament Rules and Regulations state the qualifying round for the NCPGA Match Play Championship be a Pro Series event. To remove the requirement for the Match Play Championship Qualifier being a Pro Series event requires approval of the NCPGA Board of Directors.

Staff will draft a proposal for a 32 player field with same day qualifying for the Match Play Championship and present to the Tournament Committee for an electronic vote. If approved, it will be presented to the NCPGA Board for approval at the Semi-Annual meeting.

Cal State Club Pro Championship was reviewed. Although the event is well received by players, the player count has dropped off the last two years. Without higher field size, the event may lose sponsorship which would further damage the event. A sponsor (Titleist) suggested they could bring in 10-12 teams from the Pacific Northwest Section. Dates are set for 2018 (June 4-5th). Staff will contact the Southern Cal Section with the dates for the 2018 Cal State Club Pro for them to publish.

The new year long Sr.-Jr. Match Play Championship bracket set. Matches to be completed by July 15th.